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## Nissan Chemical

CORPORATION

## Nissan Chemical Corporation

3Q FY2023 Financial Results Briefing
Presenter:
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February 9, 2024

Daimon: This is Daimon from Nissan Chemical. Thank you for taking your time today. Let's get straight into the presentation.

## 3Q FY2023 Financial Summary

| 3Q | vs. 3Q FY2022 |  |
| :---: | :---: | :---: |
| $\begin{aligned} & 1-3 Q \\ & \text { Total } \end{aligned}$ | $\begin{gathered} \text { vs. 1-3Q } \\ \text { FY2022 } \end{gathered}$ | $\begin{aligned} & \text { - Sales down } ¥ 3.9 \text { billion }(-2 \%) \\ & \text { OP down } ¥ 5.4 \text { billion }(-14 \%) \\ & \text { Net Income down } ¥ 4.8 \text { billion }(-16 \%) \end{aligned}$ |
| 1. Hereinatter referred to as $1-3 \mathrm{Q}$ |  |  |
| 3Q | vs. 3Q Outlook as of Nov 2023 | - Sales above target $¥ 1.6$ billion <br> - OP above target $¥ 1.4$ billion <br> - Net Income above target $¥ 0.3$ billion |
|  |  |  |

| FY2023 Full-Year Outlook remains unchanged (FY2023 Full-Year OP: $\mathbf{¥ 4 8 . 6}$ billion)
Although 3Q financial results were above target, the full-year forecast remains unchanged based on the current 4Q outlook. 4Q results of Chemicals and Display Materials may be below target at this time.

As mentioned on page four of the materials, starting with the summary for $3 Q$, compared to the same period last year, we saw a decrease in sales of JPY0.1 billion, a decrease in operating income of JPY1.3 billion, representing a $12 \%$ decline, and a decrease in net income of JPY0. 6 billion.

For the cumulative total of the first three quarters, over nine months, compared to the same period last year, sales decreased by JPY3.9 billion, operating income by JPY5.4 billion, a $14 \%$ decline, and net income decreased by JPY4.8 billion.

Regarding the forecast comparison for $3 Q$, which compares with the figures we announced in November 2023, sales exceeded forecasts by JPY1.6 billion, operating income by JPY1.4 billion, and net income by JPY0. 3 billion.

Concerning shareholder returns, mentioned below, the interim dividend has been maintained at JPY70, already implemented. As for the share repurchase, we completed the acquisition of JPY5 billion worth of shares on February 8 2024, as announced in the press release, following the announcement on December 15 2023.

Combined with the repurchases made in 1 H , this totals JPY10 billion, or 1.665 million shares up to the current point. Based on this figure, the total return ratio is expected to be $85 \%$.

Lastly, regarding the full-year performance forecast, there has been no change from the forecast announced in November 2023, and we are maintaining our forecasts. For this fiscal year, we are not changing our forecast of consolidated operating income of JPY48.6 billion.

Although 3Q results exceeded the outlook, considering the current outlook for $4 Q$, we are maintaining our full-year forecast. Especially for $4 Q$, there is a possibility of some downward revision in chemicals and display materials.

In particular, for Chemicals, the Toyama plant, which had been halted since January 5 due to the Noto Peninsula earthquake, resumed ammonia production this week on February 7. While the impact is minor overall, it was not factored into our forecast and so that it can be a downside factor for 4 Q .

Additionally, for Display Materials, as I will explain later, there were some shipments moved forward from 4Q to 3Q. Also, there are adjustments in operations at panel manufacturers for devices such as TVs, so with these considerations in mind, we are maintaining our full-year forecast.

3Q FY2023 Financial Summary YOY Change

|  | (\#billion) |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2022 Actual |  |  | FY2023 Actual |  |  | YOY Change |  |  |
|  | 1H | 30 | 1-30 | 1H | 3Q | 1-39 | 1H | 3 Q | 1-3Q |
| Sales | 109.5 | 49.7 | 159.2 | 105.7 | 49.6 | 155.3 | $\begin{array}{r} -3.8 \\ (-4 \%) \end{array}$ | $\begin{array}{r} -0.1 \\ (0 \%) \end{array}$ | $\begin{array}{r} -3.9 \\ (-2 \%) \end{array}$ |
| Operating Profit | 28.2 | 10.6 | 38.8 | 24.1 | 9.3 | 33.4 | $\begin{array}{r} -4.1 \\ (-14 \%) \end{array}$ | $\begin{array}{r} -1.3 \\ (-12 \%) \end{array}$ | $\begin{array}{r} -5.4 \\ (-14 \%) \end{array}$ |
| Non-Operating Income/Expenses | 3.8 | -1.3 | 2.5 | 2.1 | -0.5 | 1.6 | -1.7 | +0.8 | -0.9 |
| Foreign exchange Gains/Losses | 3.0 | -2.1 | 0.9 | 1.9 | -0.8 | 1.1 | -1.1 | +1.3 | +0.2 |
| Ordinary Income | 32.0 | 9.3 | 41.3 | 26.2 | 8.8 | 35.0 | $\begin{array}{r} -5.8 \\ (-18 \%) \end{array}$ | $\begin{array}{r} -0.5 \\ (-5 \%) \end{array}$ | $\begin{array}{r} -6.3 \\ (-15 \%) \end{array}$ |
| Extraordinary Income/Losses | 0.0 | 0.0 | 0.0 | 0.6 | 0.0 | 0.6 | +0.6 | 0.0 | +0.6 |
| Net Income ${ }^{1}$ | 23.7 | 7.1 | 30.8 | 19.5 | 6.5 | 26.0 | $\begin{array}{r} -4.2 \\ (-18 \%) \\ \hline \end{array}$ | $\begin{array}{r} -0.6 \\ (-8 \%) \end{array}$ | $\begin{array}{r} -4.8 \\ (-16 \%) \\ \hline \end{array}$ |
| EBITDA ${ }^{2}$ | 33.3 | 13.5 | 46.8 | 30.0 | 12.9 | 42.9 | -3.3 | -0.6 | -3.9 |
| EPS ( $\# /$ share) | 167.74 | 50.25 | 217.99 | 139.55 | 46.47 | 186.02 | -28.19 | -3.78 | -31.97 |
| Dividend ( $¥ /$ share) | 70 | - | 70 | 70 | - | 70 | 0 | - | 0 |
| Total amount of Dividend | 9.9 | - | 9.9 | 9.8 | - | 9.8 | -0.1 | - | -0.1 |
| OP Margin | 25.7\% | 21.4\% | 24.4\% | 22.8\% | 18.8\% | 21.5\% | -2.9pt | -2.6pt | -2.9pt |
| FX Rate ( $¥ /$ ) | 134 | 141 | 137 | 141 | 148 | 143 | - | - | - |
| Crude Oil (JCC) (\$/bbl) ${ }^{3}$ | 112 | 100 | 108 | 83 | 91 | 86 | - | - | - |

1. Net Income = Profit Attributable to Owners of Parent 2. EBITDA = Operating Profit + Depreciation and amortization 3. Based on Trade Statistics of Japan Ministry of Finance

The specific figures are on page five. The far-left column shows the performance for 1 H of last fiscal year, 3 Q , and the cumulative total for $10-3 \mathrm{Q}$, the middle column presents this fiscal year's performance, and the far right compares it to the same period of the previous year.

In terms of 3Q FY2023, we recorded JPY49.6 billion in sales and JPY9.3 billion in operating income. As I will mention later, non-operating losses, particularly foreign exchange losses, resulted in a decrease of JPY0.8 billion, leading to an ordinary income of JPY8.8 billion and a net income of JPY6.5 billion.

The exchange rate for $3 Q$ was JPY148, which is about JPY7 weaker than in the same quarter of the previous year. On the other hand, for crude oil, the JCC was at USD91 per barrel for this 3Q. However, natural gas prices have fallen more significantly compared to last year, meaning there has been a positive effect from lower fuel and raw material costs.

## 3Q FY2023 Financial Summary Compared to Outlook

 corporation|  |  |  | FY2023 Actual |  | (\#billion) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2023 Outlook as of Nov 2023 |  |  |  | vs. Outlook |
|  | 3Q | 1-3Q | 30 | 1-30 | 3Q |
| Sales | 48.0 | 153.7 | 49.6 | 155.3 | +1.6 |
| Operating Profit | 7.9 | 32.0 | 9.3 | 33.4 | +1.4 |
| Non-Operating Income/Expenses | 0.2 | 2.3 | -0.5 | 1.6 | -0.7 |
| Foreign exchange Gains/Losses | 0.0 | 1.9 | -0.8 | 1.1 | -0.8 |
| Ordinary Income | 8.1 | 34.3 | 8.8 | 35.0 | +0.7 |
| Extraordinary Income/Losses | 0.0 | 0.6 | 0.0 | 0.6 | 0.0 |
| Net Income ${ }^{1}$ | 6.2 | 25.7 | 6.5 | 26.0 | +0.3 |
| EBITDA ${ }^{2}$ | - | - | 12.9 | 42.9 | - |
| EPS ( $\# /$ share) | - | - | 46.47 | 186.02 | - |
| Dividend ( $\# /$ share) | - | 70 | - | 70 | - |
| Total amount of Dividend | - | 9.8 | - | 9.8 | - |
| OP Margin | 16.5\% | 20.8\% | 18.8\% | 21.5\% | - |
| FX Rate ( $\# /$ \$) | 142 | 141 | 148 | 143 | - |
| Crude Oil (JCC) (\$/bbl) ${ }^{3}$ | 88 | 85 | 91 | 86 | - |

1. Net Income = Profit Attributable to Owners of Parent 2. EBITDA = Operating Profit + Depreciation and amortization 3. Based on Trade Statistics of Japan Ministry of Finance

Moving on to page six, this shows the comparison with the forecast announced in November 2023. As I mentioned earlier, the operating income has exceeded the forecast by JPY1.4 billion, as shown on the right column.

The exchange rate forecast announced in November 2023 was JPY142, but the actual exchange rate in 3Q has been JPY148 as mentioned earlier. You can see the JCC price of crude oil here. The actual natural gas prices have fallen below the November forecast. While crude oil prices have slightly exceeded it, natural gas prices have seen a decrease.


Next, let's discuss the operating income by segment, which is detailed on page seven as usual. The top section, highlighted in bold, indicates that the total operating income for 3Q decreased by JPY1.3 billion YoY, while compared to the performance outlook, it increased by JPY1.4 billion.

Starting with Chemicals, the performance was flat compared to the same period last year. The decrease in sales of melamine and TEPIC was offset by lower raw material costs, making the profit flat. The performance was also nearly as expected compared to the forecast. The environmental related products saw a decrease, but the profit was as expected due to lower raw material costs

For Performance Materials, there was a decrease of JPY0.6 billion compared to the same period last year. Although sales in Display Materials and Semis Materials increased, the total fixed costs for Performance Materials increased by about JPY0.6 billion, resulting in an overall decrease in profit.

However, compared to the forecast, there was an increase of JPY0. 5 billion in profit. This increase was due to the Semis Materials exceeding expectations and a decrease in fixed costs by about JPY0. 2 billion, contributing to an overall profit increase.

Next, for Agrochemicals, there was a decrease of JPYO. 2 billion compared to the same period last year. Fluralaner sales increased, but sales of ROUNDUP decreased, and fixed costs increased by about JPY0. 4 billion.

Compared to the forecast, the results were as expected. Sales of GRACIA and ROUNDUP were lower in 3Q, but a JPYO. 3 billion decrease in fixed costs contributed to an increase in profit, aligning the profit with the forecast.

Lastly, for Healthcare, there was a decrease of JPYO. 1 billion compared to the same period last year. However, compared to the forecast, there was an increase of JPYO. 2 billion, particularly due to the performance of custom chemicals.

I will not go into the individual details for 1Q-3Q, but you can review them later. It still remains that Semis Materials account for a significant portion of the YoY decrease in profit.

## Breakdown of Non-Operating Income/Expenses and Extraordinary Income/Losses YoY Change

 corporation|  |  |  |  |  |  |  | ( $¥$ billion) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2022 Actual |  |  | FY2023 Actual |  |  | YOY Change |  |  |
|  | 1H | 3Q | 1-3Q | 1H | 3Q | 1-3Q | 1H | 3Q | 1-3Q |
| Interest income, dividend income | 0.45 | 0.31 | 0.76 | 0.44 | 0.30 | 0.74 | -0.01 | -0.01 | -0.02 |
| Equity in earnings of affiliates | 0.62 | 0.78 | 1.40 | 0.40 | 0.10 | 0.50 | -0.22 | -0.68 | -0.90 |
| Foreign exchange gains/losses ${ }^{1}$ | 3.02 | -2.11 | 0.91 | 1.88 | -0.80 | 1.08 | -1.14 | +1.31 | +0.17 |
| Interest expense | -0.09 | -0.08 | -0.17 | -0.26 | -0.12 | -0.38 | -0.17 | -0.04 | -0.21 |
| Loss on disposal of noncurrent assets, others | -0.17 | -0.20 | -0.37 | -0.36 | 0.03 | -0.33 | -0.19 | +0.23 | +0.04 |
| Non-Operating Income/Expenses | 3.83 | -1.30 | 2.53 | 2.10 | -0.49 | 1.61 | -1.73 | +0.81 | -0.92 |
|  |  |  |  |  |  |  |  |  |  |
| Extraordinary Income | 0.00 | 0.00 | 0.00 | 0.60 | 0.00 | 0.60 | +0.60 | 0.00 | +0.60 |
| Extraordinary Losses | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 | 0.00 |
| Extraordinary Income/Losses ${ }^{2}$ | 0.00 | 0.00 | 0.00 | 0.60 | 0.00 | 0.60 | +0.60 | 0.00 | +0.60 |

1. FX Rate ( $¥ / \$$ ): $2022 / 3$ 122.41, 2022/9 144.81, 2022/12 132.70, 2023/3 133.54, 2023/9 149.58, 2023/12 141.82
2. 1-3Q FY2023 Actual:

Extraordinary Income $¥ 0.60$ billion (Gain on sales of investment securities $¥ 0.60$ billion)

Moving on to page eight, we have the breakdown of non-operating income and expenses, and extraordinary income and losses. In the middle section marked in blue for 3 Q , what stands out is the foreign exchange loss of minus JPYO. 8 billion, as I mentioned earlier. This loss was due to the exchange rate movement from JPY149.58 at the end of last September to JPY141.82 at the end of December, approximately a JPY8 increase in the value of the yen, resulting in this JPYO. 8 billion loss.

Compared to the same period last year, this figure is a plus JPY1.31 billion improvement, as seen in the second column from the right. From 2Q to 3Q last year, the yen had strengthened further. However, this was not factored into the forecast for this term, contributing to a negative deviation. As for extraordinary income and losses, there was no record for 3Q FY2023.

Free cash flow in 1-3Q FY2023 was $¥ 21.8$ billion, a decrease of $¥ 2.5$ billion from $1-3 Q$ FY2022

|  |  |  | (*billion) |
| :---: | :---: | :---: | :---: |
|  | FY2022 Actual | FY2023 Actual | YOY Change |
|  | 1-3Q | 1-3Q |  |
| CF from operating activities | 37.8 | 33.7 | -4.1 |
| Income before income taxes \& non-controlling interests | 41.3 | 35.7 | -5.6 |
| Extraordinary loss (income) | 0.0 | -0.6 | -0.6 |
| Depreciation \& amortization ${ }^{1}$ | 8.0 | 9.5 | +1.5 |
| Income taxes paid | -15.0 | -15.5 | -0.5 |
| Working capital, others | 3.5 | 4.6 | +1.1 |
| CF from investing activities | -13.5 | -11.9 | +1.6 |
| Purchase of PPE ${ }^{2}$ | -12.8 | -14.0 | -1.2 |
| Purchase and sales of investment securities | 0.0 | 0.7 | +0.7 |
| Others | -0.7 | 1.4 | +2.1 |
| Free cash flow | 24.3 | 21.8 | -2.5 |
| CF from financing activities | -37.5 | -25.9 | +11.6 |
| Payout to shareholders (dividend) | -20.1 | -23.0 | -2.9 |
| Payout to shareholders (share repurchase) | -5.0 | -5.8 | -0.8 |
| Borrowings | -12.3 | 7.1 | +19.4 |
| Others ${ }^{3}$ | -0.1 | -4.2 | -4.1 |
| Effect of exchange rate change on cash \& cash equivalents | 1.4 | 0.1 | -1.3 |
| Change in cash \& cash equivalents | -11.8 | -4.0 | +7.8 |
| Increase in cash and cash equivalents resulting from change in scope of consolidation | 3.1 | 0.0 | -3.1 |
| Cash \& cash equivalents at end of period | 25.9 | 25.7 | -0.2 |

1. Including amortization of goodwill 2. Including intangible assets 3.1-3Q FY2023 Actual: Setting up the trust for share repurchase -4.2

Next, on page nine, we have the cash flow statement. The free cash flow for the first three quarters of FY2023 is JPY21.8 billion, as seen in the middle. This is a decrease of about JPY2.5 billion compared to last year, but we continue to generate a strong free cash flow of over JPY20 billion.

As for the cash flow from financing activities, shareholder returns have increased by about JPY8 billion compared to last year. Consequently, there has been an increase in borrowings of JPY19.4 billion. Last year we were repaying debt, but this year we have taken on additional borrowing. The final line shows that the balance of cash and deposits is almost the same as last year, with a balance of over JPY20 billion.

| Balance Sheets |  |  |  |  |  |  |  | Nissan Chemical CORPORATION |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | ( $\ddagger$ billion) |  |  |  |  |
|  | 2022/12 | 2023/3 | 2023/12 | vs. 2023/3 |  | 2022/12 | 2023/3 | 2023/12 | vs. 2023/3 |
| Current assets | 167.4 | 189.4 | 189.4 | 0.0 | Liabilities | 60.4 | 77.2 | 88.3 | +11.1 |
| Cash | 25.9 | 29.6 | 25.7 | -3.9 | Accounts payable | 23.8 | 19.9 | 23.4 | +3.5 |
| Accounts receivable | 61.2 | 82.7 | 64.2 | -18.5 | Borrowings | 10.8 | 27.3 | 36.7 | +9.4 |
| Inventories | 70.2 | 64.7 | 84.9 | +20.2 | Others | 25.8 | 30.0 | 28.2 | -1.8 |
| Others | 10.1 | 12.4 | 14.6 | +2.2 | Net assets | 216.2 | 221.5 | 221.4 | -0.1 |
| Fixed assets | 109.2 | 109.3 | 120.3 | +11.0 | Shareholders' equity ${ }^{1}$ | 202.5 | 208.8 | 206.1 | -2.7 |
| Total PPE | 62.0 | 64.7 | 75.6 | +10.9 | Valuation difference on available-for-sale securities | 8.3 | 7.7 | 8.6 | +0.9 |
| Intangible assets | 11.8 | 11.5 | 11.4 | -0.1 | Foreign currency translation adjustment | 2.0 | 1.7 | 3.3 | +1.6 |
| Investment securities | 29.6 | 27.3 | 27.5 | +0.2 | Non-controlling interests | 3.0 | 3.1 | 3.3 | +0.2 |
| Others | 5.8 | 5.8 | 5.8 | 0.0 | Remeasurements of defined benefit plans | 0.4 | 0.2 | 0.1 | -0.1 |
| Total assets | 276.6 | 298.7 | 309.7 | +11.0 | Total liabilities \& net assets | 276.6 | 298.7 | 309.7 | +11.0 |
|  |  |  |  |  | Equity Ratio | 77.1\% | 73.1\% | 70.4\% |  |
|  |  |  |  |  | D/E Ratio ${ }^{2}$ | -7.5\% | -1.1\% | 5.4\% |  |
| Breakdown of Investment Securities |  |  |  |  | Reference |  |  |  |  |
|  | 2022/12 | 2023/3 | 2023/12 | vs. 2023/3 | 2018/3 |  |  |  |  |
| Listed shares ${ }^{3}$ (Number of stocks held, Non-consolidated basis) | 18.3 <br> (29) | $\begin{aligned} & 16.9 \\ & (26) \end{aligned}$ | $17.9$ <br> (26) | $+1.0$ <br> (0) | 30.0 <br> (55) |  |  |  |  |
| Unlisted shares | 3.0 | 2.4 | 2.5 | +0.1 | 1.7 |  |  |  |  |
| Subsidiaries/Associate shares | 8.3 | 8.0 | 7.1 | -0.9 | 6.8 |  |  |  |  |
| Total | 29.6 | 27.3 | 27.5 | +0.2 | 38.5 |  |  |  |  |
| Strategic shareholdings on net assets ${ }^{4}$ | 9.1\% | 7.9\% | 8.3\% |  | $17.0 \%$ |  |  |  |  |
| 1. Change in shareholders' equity $-2.7=$ Net Income 26.0 - Dividend and others 28.7 <br> 2. D/E Ratio = (Borrowings - Cash) / Shareholders' equity <br> 3. 2023/3 16.9 + Acquisition $0.0+$ Sales and valuation difference $1.0=2023 / 1217.9$ <br> 4. Strategic shareholdings on net assets $=$ strategic shareholdings (Non-consolidated basis, Listed shares + Unlisted shares) / Net assets (Consolidated basis) |  |  |  |  |  |  |  |  |  |

On page 10, we have the balance sheet. Looking at the assets side on the left, compared to the end of the previous fiscal year in March 2023, total assets have increased by about JPY11 billion. This increase is almost entirely due to fixed assets.

Regarding current assets, inventory has increased by about JPY20 billion, which is significant. Typically, especially for Agrochemicals, inventory gradually increases from the end of March to the end of September and then to the end of December. On the other hand, accounts receivable has decreased by JPY18.5 billion, indicating that the collection of receivables is progressing as usual.

On the liabilities side, as mentioned earlier, borrowings have slightly increased to JPY36.7 billion, an increase of JPY9.4 billion compared to the end of March.

As a result, as stated at the bottom, the equity ratio is $70.4 \%$, indicating a continued healthy financial structure.

Regarding the D/E ratio, which is based on net debt, borrowings minus cash, as of the end of December, it was a positive 5.4\%.

In the bottom left corner, for reference, we have the trend in investment securities. As shown in the bottom row, the ratio of strategic shareholdings to net assets was $8.3 \%$ at the end of December. There has been no significant increase or decrease in the number of holdings, maintaining within $10 \%$.

For reference, the numbers as of the end of March 2018 are shown in the far-right column, from which it can be seen that the ratio has been reduced by about half since then, indicating a steady decrease.

3Q FY2023 Financial Results YOY Change by Segment

|  |  |  |  |  |  |  |  |  |  | (¥billion) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY2022 Actual |  |  | FY2023 Actual |  |  | YOY Change |  |  |
|  |  | 1H | 3Q | 1-3Q | 1H | 3Q | 1-3Q | 1H | 3Q | 1-3Q |
| Chemicals | Sales | 19.8 | 10.1 | 29.9 | 17.9 | 9.6 | 27.5 | $\begin{array}{r} -1.9 \\ (-10 \%) \end{array}$ | $\begin{array}{r} -0.5 \\ (-4 \%) \end{array}$ | $\begin{array}{r} -2.4 \\ (-8 \%) \end{array}$ |
|  | OP | 1.1 | 0.4 | 1.5 | -0.1 | 0.4 | 0.3 | $\begin{array}{r} -1.2 \\ (-108 \%) \end{array}$ | $\begin{array}{r} 0.0 \\ (-14 \%) \end{array}$ | $\begin{array}{r} -1.2 \\ (-81 \%) \end{array}$ |
| Performance Materials | Sales | 42.0 | 20.6 | 62.6 | 40.5 | 21.4 | 61.9 | $\begin{array}{r} -1.5 \\ (-4 \%) \end{array}$ | $\begin{array}{r} +0.8 \\ (+4 \%) \end{array}$ | $\begin{array}{r} -0.7 \\ (-1 \%) \end{array}$ |
|  | OP | 13.9 | 6.9 | 20.8 | 11.1 | 6.3 | 17.4 | $\begin{array}{r} -2.8 \\ (-20 \%) \end{array}$ | $\begin{array}{r} -0.6 \\ (-10 \%) \end{array}$ | $\begin{array}{r} -3.4 \\ (-16 \%) \end{array}$ |
| Agrochemicals | Sales | 35.7 | 13.1 | 48.8 | 35.3 | 13.2 | 48.5 | $\begin{array}{r} -0.4 \\ (-1 \%) \end{array}$ | $\begin{array}{r} +0.1 \\ (+1 \%) \end{array}$ | $\begin{array}{r} -0.3 \\ (-1 \%) \end{array}$ |
|  | OP | 12.1 | 3.1 | 15.2 | 11.6 | 2.9 | 14.5 | $\begin{array}{r} -0.5 \\ (-4 \%) \end{array}$ | $\begin{array}{r} -0.2 \\ (-8 \%) \end{array}$ | $\begin{array}{r} -0.7 \\ (-4 \%) \end{array}$ |
| Healthcare | Sales | 3.2 | 1.6 | 4.8 | 3.5 | 1.3 | 4.8 | $\begin{array}{r} +0.3 \\ (+9 \%) \end{array}$ | $\begin{array}{r} -0.3 \\ (-19 \%) \end{array}$ | $\begin{array}{r} 0.0 \\ (0 \%) \end{array}$ |
|  | OP | 1.5 | 0.6 | 2.1 | 1.8 | 0.5 | 2.3 | $\begin{array}{r} +\mathbf{0 . 3} \\ (+24 \%) \end{array}$ | $\begin{array}{r} -0.1 \\ (-29 \%) \end{array}$ | $\begin{array}{r} +0.2 \\ (+7 \%) \end{array}$ |
| Trading, Others, Adjustment | Sales | 8.8 | 4.3 | 13.1 | 8.5 | 4.1 | 12.6 | -0.3 | -0.2 | -0.5 |
|  | OP | -0.4 | -0.4 | -0.8 | -0.3 | -0.8 | -1.1 | +0.1 | -0.4 | -0.3 |
| Total | Sales | 109.5 | 49.7 | 159.2 | 105.7 | 49.6 | 155.3 | $\begin{array}{r} -3.8 \\ (-4 \%) \end{array}$ | $\begin{array}{r} -0.1 \\ (0 \%) \end{array}$ | $\begin{array}{r} -3.9 \\ (-2 \%) \end{array}$ |
|  | OP | 28.2 | 10.6 | 38.8 | 24.1 | 9.3 | 33.4 | $\begin{array}{r} -4.1 \\ (-14 \%) \end{array}$ | $\begin{array}{r} -1.3 \\ (-12 \%) \end{array}$ | $\begin{array}{r} -5.4 \\ (-14 \%) \end{array}$ |

1. Including inter-segment sales/transfers
2. Trading: Nissei Corporation, Others: Nissan Butsuryu, Nissan Green \& Landscape, Nissan Engineering,

NC Tokyo Bay (former name: Nippon Phosphoric Acid. Production of sulfuric acid. Added as a consolidated subsidiary from FY2023), Nihon Hiryo, and others
Adjustment: Planning \& Development Division and others (see p45, p46 for breakdown)

Moving on to the segment overview.

On page 12, we have the segment-specific figures, which I encourage you to review later. These figures are compared to the same period last year.


1. Including inter-segment sales/transfers
2. Trading: Nissei Corporation, Others: Nissan Butsuryu, Nissan Green \& Landscape, Nissan Engineering,

NC Tokyo Bay (former name: Nippon Phosphoric Acid. Production of sulfuric acid. Added as a consolidated subsidiary from FY2023), Nihon Hiryo, and others Adjustment: Planning \& Development Division and others (see p45, p46 for breakdown)

Page 13 is about the comparison with the forecast. Specifically, if you look at the far-right column for 3 Q under the forecast comparison, you will see that the operating income for Performance Materials exceeded forecasts by about JPY0. 5 billion. Additionally, Healthcare exceeded by JPY0.2 billion, and there was an upward deviation of about JPY0.7 billion in trading, others, adjustment. For more detailed breakdowns of these figures, please refer to page 46 later on.

## Chemicals Overview <br> Nissan Chemica <br> corporation

|| FY2022 Actual by Segment (¥billion)


Chemicals - Recent Financial Performance ${ }^{1}$


1. Organizational changes were implemented in April 2022. FY2014-2020 figures are based on old segmentation, FY2021 was revised to reflect organizational changes in April 2022 (see p48)
2. Outlook as of Nov 2023

First, for the Chemicals segment on page 14, this remains unchanged including graphs from the explanation announced in November 2023. corporation

- Fine Chemicals：【1－3Q】 Sales YOY－18\％，Sales below target
- Basic Chemicals：【1－3Q】 Sales YOY－2\％，Sales below target

| Main Products | YOY Change |  | vs．Outlook as of Nov 2023 |
| :---: | :---: | :---: | :---: |
|  | 3Q | 1－3Q | 3Q |
| TEPIC | －11\％ | －42\％ | Below |
| Environmental related products | －2\％ | ＋3\％ | Below |
| FINEOXOCOL | －3\％ | －14\％ | Below |
| Total Fine Chemicals ${ }^{1}$ | －7\％ | －18\％ | Below |
| Melamine ${ }^{2}$ | －100\％ | －100\％ | － |
| Urea／AdBlue ${ }^{\text {® }}$ | －1\％ | ＋13\％ | In line |
| High purity sulfuric acid | ＋20\％ | －2\％ | Above |
| Nitric acid products | ＋1\％ | ＋22\％ | Below |
| Total Basic Chemicals ${ }^{3 \cdot 4}$ | $\begin{gathered} -3 \% \\ (+1 \%) \end{gathered}$ | $\begin{array}{r} -2 \% \\ (+11 \%) \end{array}$ | Below |
| Total Segment ${ }^{3}$ | $\begin{gathered} -4 \% \\ (-2 \%) \end{gathered}$ | $\begin{aligned} & -8 \% \\ & \text { (0\%) } \end{aligned}$ | Below |

1．TEPIC，Environmental related products，and FINEOXOCOL account for $82 \%$ of total Fine Chemicals sales（1－3Q FY2023 Actual
2．The production of melamine terminated in June 2022 and sales ended in December 2022 （see p19，Restructure based on Shutdown of Melamine Plant）
3．Growth rate in parentheses excluding Melamine
4．Melamine，Urea／AdBlue ${ }^{\ominus}$ ，High purity sulfuric acid，and Nitric acid products account for $48 \%$ of total Basic Chemicals sales（1－3Q FY2023 Actual）

Next，on page 15，this shows the sales growth rate of major products．

As the table and the introductory text indicate，Fine Chemicals in 3Q experienced a $7 \%$ YoY decrease，with TEPIC continuing to perform weakly．Over the first three quarters，there was an $18 \%$ decrease in sales，with environmental related products and others performing below the forecast

For Basic Chemicals，there was a $3 \%$ decrease in 30 YoY．The cumulative total for the first three quarters shows a $2 \%$ decrease in sales．However，excluding the impact of melamine，sales increased by $11 \%$ ，as indicated in parentheses below．The performance compared to the forecast showed a slight downward deviation．

## 【3Q】 Sales down $¥ 0.5$ billion，OP flat

【1－3Q】 Sales down $¥ 2.4$ billion，OP down $¥ 1.2$ billion

|  | FY2022 Actual |  |  | FY2023 Actual |  |  | YOY Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 3Q | 1－3Q | 1H | 30 | 130 | 1H | 30 | 1－3Q |
| Sales | 19.8 | 10.1 | 29.9 | 17.9 | 9.6 | 27.5 | －1．9 | －0．5 | －2．4 |
| Fine Chemicals | 7.7 | 3.3 | 11.0 | 6.0 | 3.0 | 9.0 | －1．7 | －0．3 | －2．0 |
| Basic Chemicals | 12.1 | 6.8 | 18.9 | 11.9 | 6.6 | 18.5 | －0．2 | －0．2 | －0．4 |
| OP | 1.1 | 0.4 | 1.5 | －0．1 | 0.4 | 0.3 | －1．2 | 0.0 | －1．2 |


|  | 【3Q】 Sales \＆OP | own 【1－3Q】 Sales \＆OP down |
| :---: | :---: | :---: |
|  | TEPIC for general applications | 【3Q \＆［1－3Q】 Sales down（demand decrease） |
|  | TEPIC for electronic materials | 【3Q】\＆【1－3Q】 Sales down |
| Fine Chemicals | Environmental related products | 【3Q】 Sales down【1－3Q】 Sales up |
|  | FINEOXOCOL | 【3Q |
| ＆【1－3Q】 Sales down |  |  |
|  | 【3Q】 Feedstock an <br> 【1－3Q】 Feedstock | raw materials cost down（positive impact） d raw materials cost up（negative impact） |



Page 16 includes specific profit figures．As indicated in the table，compared to the same period last year，Fine Chemicals experienced a decrease in both sales and profits for $3 Q$ and the cumulative first three quarters．

For Basic Chemicals，although there was a decrease in sales，profits increased，attributed to lower raw material costs，particularly benefiting this sub segment．As a result，for $3 Q$ ，there was a JPY0．5 billion decrease in sales， but operating income remained flat in Chemicals．

## 3Q FY2023 Financial Results

Compared to Outlook

【3Q】 Sales below target $¥ 0.9$ billion，OP in line with target

|  |  |  |  |  | （ $\ddagger$ billion） |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2023 Outlook as of Nov 2023 |  | FY2023 Actual |  | vs．Outlook |
|  | 3Q | 1－3Q | 30 | 1－30 | 3Q |
| Sales | 10.5 | 28.4 | 9.6 | 27.5 | －0．9 |
| Fine Chemicals | 3.7 | 9.7 | 3.0 | 9.0 | －0．7 |
| Basic Chemicals | 6.8 | 18.7 | 6.6 | 18.5 | －0．2 |
| OP | 0.4 | 0.3 | 0.4 | 0.3 | 0.0 |


| Fine Chemicals | TEPIC for general applications | Sales in line with target |  |
| :---: | :---: | :---: | :---: |
|  | TEPIC for electronic materials | Sales below target | Basic Chemicals |
|  | Environmental related products | Sales below target（volume down） |  |
|  | FINEOXOCOL | Sales below target |  |


| 【3Q】 Sales below target，OP in line with target |  |
| :--- | :--- |
| Urea／AdBlue ${ }^{\text {® }}$ | Sales in line with target |
| High purity <br> sulfuric acid | Sales above target |
| Nitric acid <br> products | Sales below target |
| Feedstock and raw materials cost below expectations <br> （positive impact） |  |

On page 17，which compares against the forecast，sales were JPY0．9 billion lower than expected．However， due to the impact of lower raw material costs among other factors，operating income was as forecasted．
| FY2022 Actual by Segment (¥billion)


| Performance Materials - Recent Financial Performance ${ }^{1}$


1. Organizational changes were implemented in April 2022. FY2014-2020 figures are based on old segmentation,

FY2021 was revised to reflect organizational changes in April 2022 (see p48)
2. Outlook as of Nov 2023

Reference Presentation for R\&D of Performance Materials (June 21, 2022)

Next is Performance Materials. On page 20, this is the segment overview. corporation

- DP Materials：【1－3Q】 Sales YOY＋13\％，Sales in line with target
- Semis Materials：【1－3Q】 Sales YOY－12\％，Sales above target
- Inorganic Materials：【1－3Q】 Sales YOY－6\％，Sales in line with target

| Main Products | YoY Change |  | vs．Outlook |
| :---: | :---: | :---: | :---: |
|  | as of Nov 2023 |  |  |

1．EUV materials：Both Under Layer and Si－HM for EUV

On page 21，the table shows the sales growth rate of major products．For Display Materials，3Q saw a $7 \%$ YoY increase，with a $13 \%$ increase for the cumulative first three quarters，almost in line with the forecast．

Semis Materials in 3 Q increased by $4 \% \mathrm{YoY}$ ，but experienced a $12 \%$ decrease over the first three quarters．The $3 Q$ performance exceeded forecasts．Inorganic Materials in $3 Q$ decreased by $5 \%$ YoY and by $6 \%$ over the first three quarters，closely aligning with the forecast． corporation

【3Q】 Sales up $¥ 0.8$ billion，OP down $¥ 0.6$ billion，Fixed cost up（actual impact）$¥ 0.6$ billion in total【1－3Q】 Sales down $¥ 0.7$ billion，OP down $¥ 3.4$ billion，

Fixed cost up（actual impact）$¥ 2.4$ billion in total（including common expenses up $¥ 0.1$ billion）

|  | FY2022 Actual |  |  | FY2023 Actual |  |  | YoY Change |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 3Q | 1－3Q | 1H | 3 Q | 1－3Q | 1H | 30 | 1－3Q |
| Sales | 42.0 | 20.6 | 62.6 | 40.5 | 21.4 | 61.9 | －1．5 | ＋0．8 | －0．7 |
| OP | 13.9 | 6.9 | 20.8 | 11.1 | 6.3 | 17.4 | －2．8 | －0．6 | －3．4 |


| Display <br> Materials | 【3Q】 Sales up，OP down【1－3Q】 Sales \＆OP up |  |
| :---: | :---: | :---: |
|  | Photo IPS | 【3Q】\＆【1－3Q】 Sales up（shipment shifted from 4Q to 3Q FY2023） |
|  | Rubbing IPS | 【3Q】 Sales down【1－3Q】 Sales up |
|  |  | 【3Q】 Sales flat |
|  | VA | 【1－3Q】 Sales up （partly market share up） |
|  | 【3Q】 Fixed cost up $¥ 0.2$ billion【1－3Q】 Display market recovering， Fixed cost up $¥ 0.3$ billion |  |
|  |  |  |
|  |  |  |



Page 22 provides a detailed breakdown．For Performance Materials compared to the same period last year， 3Q saw an increase of JPY0．8 billion in sales，but a decrease of JPYO． 6 billion in operating income，with a noted JPY0． 6 billion increase in fixed costs contributing to this reversal．

For Display Materials，as shown on the bottom left，3Q resulted in increased sales but decreased profit，with a very small decrease in profit．Specifically，photo IPS experienced some shipments advanced from 4Q to 3Q in FY2023．Sales for rubbing IPS also decreased in 3Q．

For Semis Materials，3Q saw increased sales but decreased profit，largely due to an increase in fixed costs． However，EUV materials，particularly under layer，continued to perform well，with a $29 \%$ YoY increase in 3Q．

## 3Q FY2023 Financial Results Compared to Outlook

【3Q】Sales above target $¥ 0.2$ billion，OP above target $¥ 0.5$ billion，
Fixed cost below expectations（actual impact）$¥ 0.2$ billion in total（positive impact）


| Display <br> Materials | 【3Q】 Sales in line with target，OP above target |  | 【3Q】 Sales \＆OP above target |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Photo IPS | Sales above target（shipment shifted from 4Q to 3Q FY2023） | Semis <br> Materials | ARC ${ }^{\star}$ Sale | Sales above target |
|  |  |  |  | Muti layer <br> process materialsSale | Sales below target |
|  | Rubbing IPS | Sales below target |  |  |  |
|  | VA | Sales below target |  | EUV  <br> materials Sale | Sales above target |
|  | Fixed cost above expectations $¥ 0.1$ billion |  |  | Semis market gradually recovering， Fixed cost below expectations（actual impact）$¥ 0.2$ billion |  |
|  |  |  | Inorganic Materials | 【3Q】 Sales in line with target，OP above target |  |
|  |  |  |  | SNOWTEX | Sales above target <br> （non－polishing above，polishing in line with target） |
|  |  |  |  | Organo／Monomer Sol | Sales above target |
|  |  |  |  | Oilfield materials | Sales below target |
|  |  |  |  | Fixed cost below exp | ectations $¥ 0.1$ billion |

Next，on page 23，we discuss the comparison with the forecast for Performance Materials．Overall，sales exceeded the forecast by JPY0．2 billion，and operating income exceeded by JPY0．5 billion．Additionally，fixed costs were JPYO． 2 billion below expectations，contributing to the increase in profit．

Photo IPS experienced an upward revision due to some shipments being brought forward from 4Q，as noted in the bottom left．

Meanwhile，EUV materials，as mentioned on the right，also exceeded expectations，continuing to secure strong orders in cutting－edge areas．

## Agrochemicals <br> Overview

| FY2022 Actual by Segment (¥billion)



1. Organizational changes were implemented in April 2022. FY2014-2020 figures are based on old segmentation,

FY2021 was revised to reflect organizational changes in April 2022 (see p48)
2. Outlook as of Nov 2023

Next is Agrochemicals. On page 24, this is the segment overview.

【1-3Q】 Sales YOY -1\%, Sales below target

| Main Products (Agro: in order of FY2022 Sales amount) |  | Types | YoY Change |  | vs. Outlook as of Nov 2023 |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 3 Q | 1-3Q | 3Q |
| Agro | ROUNDUP ${ }^{1}$ |  | Herbicide | -28\% | -12\% | Below |
|  | ALTAIR | Herbicide | -9\% | -14\% | In line |
|  | TARGA | Herbicide | +41\% | +8\% | Above |
|  | LEIMAY | Fungicide | -33\% | -45\% | Below |
|  | GRACIA | Insecticide | -7\% | +56\% | Below |
|  | DITHANE | Fungicide | +16\% | +3\% | Below |
|  | PERMIT | Herbicide | -63\% | -6\% | Above |
| Animal Health | Fluralaner | Animal Health products | +10\% | +6\% | Above |
| Total Segment ${ }^{2}$ |  | - | +1\% | -1\% | Below |



## Reference

ROUNDUP Business Briefing $\square$ (January 22, 2020)
Agrochemicals Business Briefing
(September 28, 2022)

1. ROUNDUP AL for general household accounts for $31 \%$ of the total ROUNDUP sales (1-3Q FY2023 Actual) 2. Total segment sales YOY include discount
2. Outiook as of Nov 2023

On page 25 , we discuss the sales growth rate of key products. The total segment experienced a $1 \% \mathrm{YoY}$ increase in 3Q and a 1\% decrease for the cumulative first three quarters.

The performance compared to the forecast showed a downward deviation. There were mixed results, with decreases in products like ROUNDUP and GRACIA in 3Q.

On the other hand, Fluralaner saw a $10 \%$ YoY increase in $3 Q$ and a $6 \%$ increase for the cumulative first three quarters, exceeding the forecast. corporation

【3Q】Sales up $¥ 0.1$ billion，OP down $¥ 0.2$ billion，Fixed cost up $¥ 0.4$ billion $【 1-3 Q 】$ Sales down $¥ 0.3$ billion，OP down $¥ 0.7$ billion，Fixed cost up $¥ 1.2$ billion

|  |  |  |  |  |  |  | （\＃billion） |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2022 Actual |  |  | FY2023 Actual |  |  | YoY Change |  |  |
|  | 1H | 3Q | 1－3Q | 1H | 3Q | 1－3Q | 1H | 3Q | 1－3Q |
| Sales | 35.7 | 13.1 | 48.8 | 35.3 | 13.2 | 48.5 | －0．4 | ＋0．1 | －0．3 |
| OP | 12.1 | 3.1 | 15.2 | 11.6 | 2.9 | 14.5 | －0．5 | －0．2 | －0．7 |


|  | ROUNDUP（Herbicide） | 【3Q】 Sales down（ML：sales down，rush demand before price hikes in FY2022，AL：sales up） <br> 【1－3Q】 Sales down（ML\＆AL：sales down due to unfavorable weather and distribution inventory adjustment） |
| :---: | :---: | :---: |
|  | ALTAIR（Herbicide） | 【3Q】 Sales down（domestic：sales down，rush demand before price hikes in FY2022，export：sales up）【1－3Q】 Sales down（domestic：sales down，rush demand before price hikes in FY2022， export：sales down in Korea） |
|  | TARGA（Herbicide） | 【3Q】\＆【1－3Q】 Sales up（export：shipment shifted from 4Q to 3Q FY2023） |
| Main products | LEIMAY（Fungicide） | ［3Q］\＆［1－3Q】 Sales down（export：volume down in Europe due to distribution inventory adjustment） |
|  | GRACIA（Insecticide） | 【3Q】 Sales down（domestic：sales up，export：sales down due to unfavorable weather in India ） <br> 【1－3Q】 Sales up（domestic：sales up，export：sales expansion in India） |
|  | DITHANE（Fungicide） | 【3Q】\＆【1－3Q】 Sales up（export：sales up in Korea） |
|  | PERMIT（Herbicide） | 【3Q】 Sales down（export：shipment skewed to 1H FY2023）【1－3Q】 Sales down |
|  | Fluralaner（Animal health product） | 【3Q】\＆【1－3Q】 Sales up（API sales \＆royalties：sales up，partly affected by JPY depreciation） |

Page 26 provides a YoY explanation for each key product．Overall，for the segment，3Q saw a JPY0． 1 billion increase in sales but a JPY0． 2 billion decrease in operating income，with a JPYO． 4 billion increase in fixed costs．

ROUNDUP experienced a decrease in 3Q sales due to rush demand before price hikes in FY2022，resulting in a decrease compared to that period．

LEIMAY saw decreases in both $3 Q$ and the cumulative first three quarters，with a reduction in quantities to Europe due to distribution inventory adjustment．

GRACIA experienced an increase in domestic sales，but exports，particularly to India in 3Q，saw reductions due to unfavorable weather conditions．

Lastly，Fluralaner，as mentioned earlier，saw an increase in sales．

## 3Q FY2023 Financial Results

 Compared to Outlook【3Q】 Sales below target $¥ 0.7$ billion, $O P$ in line with target,
Fixed cost below expectations $¥ 0.3$ billion (positive impact)

|  |  |  |  |  | (\#billion) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2023 Outlook as of Nov 2023 |  | FY2023 Actual |  | vs. Outlook <br> as of Nov 2023 <br> $3 Q$ |
|  | 3Q | 1-3Q | $3 Q$ | 1-3Q |  |
| Sales | 13.9 | 49.2 | 13.2 | 48.5 | -0.7 |
| OP | 2.9 | 14.5 | 2.9 | 14.5 | 0.0 |


| ROUNDUP(Herbicide) | Sales below target (ML: shipment shifted from 3Q to 4Q FY2023, AL: above target) |  |
| :--- | :--- | :--- |
| ALTAIR(Herbicide) | Sales in line with target |  |
| TARGA(Herbicide) | Sales above target (export: shipment shifted from 4Q to 3Q FY2023) |  |
| Main |  |  |
| products | LEIMAY(Fungicide) | Sales below target (domestic: below target, export: above target) |
| GRACIA(Insecticide) | Sales below target (export: shipment shifted from 3Q to 4Q FY2023, |  |
| volume down due to unfavorable weather in India ) |  |  |

Page 27 compares the results to the forecast. Overall, sales were JPY0. 7 billion below expectations, but due to factors such as a decrease in fixed costs, operating income met forecasts.

The page details the status of key products, as briefly mentioned earlier.

## Healthcare Overview

| FY2022 Actual by Segment (¥billion)

|| Healthcare - Recent Financial Performance ${ }^{1}$
(*billion) Sales $\quad O P \quad \longrightarrow$ OP Margin


1. Organizational changes were implemented in April 2022. FY2014-2020 figures are based on old segmentation, FY2021 was revised to reflect organizational changes in April 2022 (see p48)
2. Outlook as of Nov 2023

Next is Healthcare. On page 33, this is the segment overview.

## Healthcare <br> LIVALO and Custom Chemicals

Nissan Chemical
corporation
| LIVALO
Anti-hyperlipidemia drug launched by Kowa in 2003. Currently sold in more than 30 countries.


## | Custom Chemicals

- Custom manufacturing and solution proposal business for new drug pharmaceutical ingredients and intermediates from pre-clinical to commercial production stages
- In recent years, focusing on new business mainly for high potent and high value-added GE API


On page 34 , we discuss sales forecasts for key products. LIVALO, compared to the announcement in November 2023, remains unchanged, with a $13 \%$ YoY decrease, particularly noting a double-digit decrease domestically. While the actual performance may not dip this deep, the forecast remains unchanged under these assumptions.

Additionally, as noted in footnote 3, generic drug makers entered the US market in November last year, which was already anticipated.

## Healthcare

【3Q】 Sales down $¥ 0.30$ billion，OP down $¥ 0.19$ billion
【1－3Q】 Sales flat，OP up $¥ 0.16$ billion

|  |  |  |  |  |  |  |  |  | （ $¥$ billion） |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2022 Actual |  |  | FY2023 Actual |  |  | YoY Change |  |  |
|  | 1H | 30 | 1－3Q | 1H | 30 | 1.30 | 1H | 30 | 1－3Q |
| Sales | 3.25 | 1.59 | 4.84 | 3.55 | 1.29 | 4.84 | ＋0．30 | －0．30 | 0.00 |
| Healthcare | 1.42 | 0.35 | 1.77 | 1.29 | 0.59 | 1.88 | －0．13 | ＋0．24 | ＋0．11 |
| Custom Chemicals | 1.83 | 1.24 | 3.07 | 2.26 | 0.70 | 2.96 | ＋0．43 | －0．54 | －0．11 |
| OP | 1.46 | 0.66 | 2.12 | 1.81 | 0.47 | 2.28 | ＋0．35 | －0．19 | ＋0．16 |
| Healthcare | 0.63 | 0.10 | 0.73 | 0.57 | 0.18 | 0.75 | －0．06 | ＋0．08 | ＋0．02 |
| Custom Chemicals | 0.83 | 0.56 | 1.39 | 1.24 | 0.29 | 1.53 | ＋0．41 | －0．27 | ＋0．14 |

1．Figures in p12，p13，p45，p46 may not match the numbers on this page due to rounding．
Healthcare \(\left.\begin{array}{ll}【3Q】Sales \＆OP up <br>
【1－3Q】Sales \＆OP up <br>

\& 【3Q】 Sales up（domestic and export up）\end{array}\right)\)| Custom |
| :--- |
| LIVALO |
| 【1－3Q】 Sales up（domestic down，export up） |

[^0]Page 35 provides a YoY comparison，indicating a decrease in both sales and operating income for 30 ． Specifically，regarding Custom Chemicals，some shipments have been delayed to FY2024，as described on the right，contributing to the decrease in sales and profit．

## Healthcare <br> 3Q FY2023 Financial Results Compared to Outlook

【3Q】 Sales above target $¥ 0.23$ billion, OP above target $¥ 0.14$ billion

|  |  |  |  |  | (\#billion) |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2023 Outlook as of Nov 2023 |  | FY2023 Actual |  | vs. Outlook as of Nov 2023 |
|  | 3Q | 1-3Q | 30 | 1-30 | $3 Q$ |
| Sales | 1.06 | 4.61 | 1.29 | 4.84 | +0.23 |
| Healthcare | 0.58 | 1.87 | 0.59 | 1.88 | +0.01 |
| Custom Chemicals | 0.48 | 2.74 | 0.70 | 2.96 | +0.22 |
| OP | 0.33 | 2.14 | 0.47 | 2.28 | +0.14 |
| Healthcare | 0.20 | 0.77 | 0.18 | 0.75 | -0.02 |
| Custom Chemicals | 0.13 | 1.37 | 0.29 | 1.53 | +0.16 |

1. Figures in p12, p13, p45, p46 may not match the numbers on this page due to rounding.


Page 36 compares results to the forecast, indicating an upward revision for Custom Chemicals. Overall, both sales and operating income exceeded forecasts for the segment.

That concludes my presentation.

## Question \& Answer

## <Questioner 1>

Q: First, on page four of the introductory section, it is mentioned that there is a downside risk for 4 Q in Chemicals and Display Materials. I would like to confirm whether this implies that the Company as a whole might also see a downturn for the FY2023 full year or the forecast for the full year remains unchanged even though $3 Q$ was better than expected.

A: Regarding 4Q, as mentioned, we currently see a potential downside in Chemicals and Display Materials. It is still early February, and we have not fully analyzed the January performance yet, but that is the impression we have, which is why we noted it.

Especially since the operating income in 3Q exceeded expectations by JPY1.4 billion, we included this point anticipating questions on why we have not changed our full year forecast. As for other segments, we do not foresee significant fluctuations at this moment. Since it is still in the midst of the fiscal year, all we can explain to you is that this is our current understanding.

Q: So, this is specific to $4 Q$ and does not affect the full-year forecast?

A: That is correct.

Q: Understood. Next, I think the inventory at the end of December was quite high. Are there any significant adjustments needed going forward?

A: As I explained earlier on page 10, compared to the end of the previous term, our inventory has indeed increased by about JPY20 billion. Even compared to December 2022, it is up by about JPY15 billion, and we recognize that the inventory holding days have significantly increased.

This is particularly due to an increase in Agrochemicals, which typically start to ship more from December towards March, leading to a reduction in inventory. We are closely examining this trend with the business division and will continue to monitor its progress.

Q: So, the increase in inventory did not contribute to the profit exceeding expectations in $3 \mathbf{Q}$, correct?
A: Regarding the inventory, the inventory adjustment cost actually had a negative impact on 3Q. Compared to the forecast, it meant that shipments were high, which were reflected on the cost side.

Q: Understood. Finally, regarding Performance Materials, could you give us a qualitative explanation of QoQ movements from 2 Q to 3 Q and from 3 Q to 4 Q for Display Materials and Semis Materials?

A: First, regarding Display Material, the market has been in a gradual recovery phase until 3Q. However, 3Q results were a little stronger than actual performance due to the impact of some accelerated shipments in photo IPS, so we assume that there will be a reactionary decline in $4 Q$.

Also, since TVs and other devices are currently undergoing production adjustments, we expect that sales of rubbing IPS and VA modes will be a little lower than the forecast announced in November.

On the other hand, Semis Materials are gradually entering a recovery phase. From $2 Q$ to $3 Q$ and $3 Q$ to $4 Q$, we are seeing single to double-digit percentage increases in sales respectively. Especially, EUV materials are performing quite robustly, and we expect this trend will be continued into 4Q.

## <Questioner 2>

Q: I would like to ask about the impact of the Noto Peninsula earthquake on Chemicals. The ammonia plant at the Toyama factory was shut down for almost one month. Ammonia is an upstream part of the manufacturing flow, so I believe it has affected various derivative products. Would it be correct to say that the impact including these derivative products is minor?

A: Regarding the impact of the earthquake, we currently expect a certain level of impact on sales and operating profits due to some repair costs and others. We have been requested for a quick production recovery by our customers who purchased products from other vendors in remote areas, and we are working hard to minimize the impact.

Q: Understood. So, are these shutdown costs not considered as extraordinary losses?

A: I do not think this will be the case. It will be included in sales through operating income.
Q: Regarding the restart of ammonia production on February 7, has not it normalized yet?
A: It has normalized at the moment, and we have also started production of the downstream derivative products. In terms of 4 Q forecast, in addition to the impact of the earthquakes, TEPIC and environmental related products also continue to be affected by inexpensive Chinese products, so we will need to keep a close eye on them.

## <Questioner 3>

Q: My first question is about Agrochemicals. On page 27, there is a list for upside and downside in the main products. Could you share your view on the market environment in 3 Q for both domestic and overseas?

A: As for both domestic and overseas business environment, sales in $3 Q$ as well as $2 Q$ did not grow in the expected areas and products due to the weather factors.

In the domestic market, 3 Q is usually a period of relatively low shipments, but I think it can be said that sales were considerably down compared to the previous year.

Q: Additionally, in 3Q, shipments of ROUNDUP and GRACIA were delayed while TARGA shipments were moved up. Netting these factors out, overall, could you clarify whether these shipment timings had a negative or positive effect on 30 ?

A: On a net basis, we believe the shipment delays were bigger and worked in a negative direction.
Q: Understood. Could you tell us how you see the market environment in 4 Q ?

A: Starting with the domestic business environment, $4 Q$ is the peak season for domestic agrochemical sales. Shipments in January have been progressing smoothly, as for $4 Q$, we expect domestic sales to proceed as planned.

Internationally for example, we obtained a registration for GRACIA in Vietnam in December, and shipments started in January. Therefore, we also anticipate that international sales in $4 Q$ will proceed as planned.

Q: Regarding the demand environment abroad, there was mentioned that in 2 Q , weather factors in Europe led to a downturn in demand for LEIMAY related to potatoes. However, this time you mentioned poor weather
conditions in India affecting GRACIA. So, is it correct to understand that weather conditions in India are particularly dragging down performance?

A: Yes, that is correct. India has been experiencing quite severe drought conditions, leading to a lower incidence of pests, which has significantly impacted us.

Q: I see. Do you expect any improvement heading into 4Q? Is there also an excessive buildup of distribution inventory due to the weather?

A: As far as weather conditions, there are unreadable aspects as usual. However, $4 Q$ is not the demand period but the time when shipments begin, so we hope to deliver as planned. We are aware that there are rather large inventories in the distribution channel, but we believe that the overall market demand will expand, so we expect our sales to be in line with the forecast.

Q: Understood. My second question is about the veterinary medicine Fluralaner. 3Q results were above target, and based on Merck's earnings, there seems to be a nearly $20 \%$ increase in sales, indicating a solid performance. Since there is no mention of these shipments being pulled forward in the presentation materials, could you comment on whether 4 Q results are also likely to be upward swing? Also, if there are any updates on patent extensions, it would be appreciated if you also could give us some comments on this.

A: As you pointed out, the end sales at Merck have been disclosed, so there might be a slight outperformance in line with that, but since it is still early February, I cannot say anything definitive.

Regarding the patent in the US, there is no change from the precious information.

## <Questioner 4>

Q: I believe the sales of Semis Materials grew from $2 Q$ to $3 Q$. Could you comment on the strength of the sales by region?

A: Rather than by geographical area, our analysis shows that the recovery in memory, especially DRAM, contributed to the growth.

Q: Thank you. My second question is about Display Materials. For photo IPS, sales to tablets and notebooks accounted for about 40\% last year, I believe. With the shift towards OLED in high-end tablets and notebooks, I assume that the use of LCD alignment coating materials might decrease. Could you share your view on this impact?

Additionally, regarding the operation rates of panel manufacturers, I have heard from other material manufacturers that their operating rates are recovering. What is your view on this?

A: First, regarding the shift to OLED from LCD in tablets, it has been said for some time that adoption in certain tablets and others would increase from 2024, and although the percentage of OLEDs will increase somewhat, we believe that the impact of OLED adoption will be quite limited. We believe that the conversion to photo IPS will continue, and in this sense, we anticipate steady growth in sales.

Second, regarding the current operation condition at panel manufacturers, we are aware that some Chinese factories producing TV panels have intentionally reduced their operations around the Spring Festival in midFebruary during 4Q. We have heard that operations are expected to resume after this period, from March onwards, and we are planning accordingly.

## <Questioner 5>

Q: My question is about shareholder returns. It was mentioned in the documents that the total payout ratio would be $85 \%$, up from $78 \%$ last year, with the target of $75 \%$ in the medium-term business plan. It seems to be quite an upward revision. Going forward, should we expect the shareholder return policy to be a total payout ratio is consistently above $75 \%$, or how should we view this?

A: As you mentioned, it has been gradually increasing recently, but fundamentally, the base perspective of $75 \%$ during the medium-term business plan period remains unchanged. We do not raise it above this level at this point intentionally.

In May 2025, when we roll out the next medium-term business plan, we will disclose more, but please understand that at this point, we have not changed the line from $75 \%$.

Q: So, you are saying it is $75 \%$ on an annual basis, not cumulatively? In other words, is there no plan to lower it next year after reaching 85\% this year?

A: That is correct, there is no such plan.

## <Questioner 6>

Q: I have two questions. Regarding Semis Materials, there was an explanation earlier that shipments for DRAM are recovering, is this related to ARC? I have not heard much from other companies about the return of sales for DRAM in October through December, so can you give us some more background?

A: Regarding DRAM, while the overall operation rates have not increased significantly, we have seen an uptick in the production of advanced DRAM using EUV materials. The volume of wafers being processed has increased, which has allowed us to benefit especially in terms of EUV materials.

Q: Understood. Thank you very much. My second question is about Agrochemicals. There were several mentions of concerning keywords like adverse weather conditions and the inventory buildup. Could you confirm that this is not a change because of the competitive environment, such as a decline in your company's market share due to the emergence of competing products?

A: We believe that the reason for the increase in our inventory, especially in Agrochemicals, is not that we are being pushed out by competing products and losing market share.

There are several reasons for the increase in inventory. One significant factor is related to GRACIA. The inventory of GRACIA has increased compared to the previous period, and this is primarily because its production started in December last year at NBR in India, leading to a significant increase in the inventory of GRACIA active ingredients produced at this location and related raw materials.

Regarding LEIMAY, as explained earlier, its shipment was affected by the distribution inventory in Europe, not by competition. The cause here was weather-related, with an extremely low incidence of potato blight, rather than due to competition.

Finally, regarding raw materials in general, we have spent a year securing raw materials which are especially difficult to procure aiming for the diversification of raw materials procurement. This has resulted in an increase in inventory, but we expect a certain level of reduction by the end of March this year, and we plan to gradually adjust the inventory in the next fiscal year.
[END]


[^0]:    【3Q】Sales \＆OP down【1－3Q】Sales down，OP up
    【3Q］\＆【1－3Q】 Sales down
    （shipment shifted from FY2023 to FY2024【1－3Q】 Inventory adjustment cost（positive impact）

