## November 5, 2014

## Presentation for Investors

1H FY2014 (April 1 - September 30, 2014) Financial Results

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Translation of presentation materials for the investor meeting held in Tokyo on November 5, 2014

## 1H FY2014 PL

|  | 1H <br> FY2013 | $\begin{gathered} \text { 1H } \\ \text { FY2014 } \end{gathered}$ | Change | Change (\%) | (\#billion) |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  |  |  | 1H FY2014 Outlook as of May 2014 | 1H FY2014 Outlook as of July 2014 |
| Sales | 76.4 | 79.9 | 3.5 | 5\% | 77.0 | 79.0 |
| Operating Profit | 10.6 | Record 12.5 | 1.9 | 18\% | 9.6 | 11.3 |
| Non-Operating Income/Expenses | 0.5 | 0.2 | -0.3 | -54\% | 0.0 | -0.1 |
| Ordinary Income | 11.1 | Record 12.7 | 1.6 | 15\% | 9.6 | 11.2 |
| Extraordinary Profit/Loss (1) | - | -0.4 | -0.4 | - | - | - |
| Net Income | 8.0 | Record 8.9 | 0.9 | 11\% | 6.9 | 8.0 |
| EBITDA (2) | 14.6 | 16.2 | 1.6 | 11\% | 13.5 | 15.1 |
| EPS ( $\ddagger$ ) | 48.62 | 55.15 | 6.53 | 13\% | 43.00 | 49.85 |
| Dividend ( $¥ /$ share) | ¥14 | ¥14 | ¥0 |  | $¥ 14$ | ¥14 |
| Total amount of Dividend | 2.3 | 2.2 | -0.1 |  | 2.2 | 2.2 |
| OP Margin | 13.8\% | 15.6\% | 1.8\% |  | 12.5\% | 14.3\% |
| FX Rate (\#/\$) | 99 | 103 |  |  | 105 |  |
| Naphtha (\#/KL) (3) | 64,700 | 70,400 |  |  | 71,300 |  |


| Comprehensive Income | 10.0 | 10.2 |
| :--- | ---: | ---: |

(1) Product compensation expenses related to caking problems of PULSOR (agrochemical product)
(2) EBITDA = Operating Profit + Depreciation
(3) Based on Trade Statistics of Japan Ministry of Finance (1H FY2014: Based on April-August actual)

## 1H FY2014 Review

```
<vs.1H FY2013> (Sales) <Up #3.5 billion (+4.6%) (+) Performance Materials, Agrochemicals, Trading
                                    (-) Chemicals, Pharmaceuticals
    (OP) <Up
(Non-Operating Income
    and Expenses)
    (Ordinary Income)
(Extraordinary Income)
Down
    ¥0.4 billion
    Product compensation expenses ¥0.4 billion
(Net Income) Up #0.9 billion (+11.2%)
(EPS) \Up ¥6.53 (+13.4%)
```

OP, Ordinary Income, Net Income renewed the highest results for 1H recorded in 1H FY2013
<vs. 1H FY2014 Outlook as of May 2014>

| (Sales) $<$ Up | $¥ 2.9$ billion | $(+)$ Performance Materials, Agrochemicals, Trading |
| ---: | :--- | :--- |
|  |  | $(-)$ Chemicals, Pharmaceuticals |
| $(\mathrm{OP}) \diamond$ Up | $¥ 2.9$ billion | $(+)$ Performance Materials, Agrochemicals, Trading |
|  |  |  |
| $(-)$ Chemicals, Pharmaceuticals |  |  |

<vs. 1H FY2014 Outlook as of July 2014 >

| (Sales) | $\checkmark$ Up | $¥ 0.9$ billion | (+) Performance Materials, Agrochemicals, Trading <br> $( \pm)$ Chemicals, Pharmaceuticals |
| :---: | :---: | :---: | :---: |
| (OP) | $\checkmark$ Up | $¥ 1.2$ billion | (+) Chemicals, Performance Materials, Agrochemicals, Pharmaceuticals, Trading |
| (Ordinary Income) | $\checkmark$ Up | $¥ 1.5$ billion |  |
| ( Extraordinary Income ) | Down | $¥ 0.4$ billion | Product compensation expenses $¥ 0.4$ billion |
| (Net Income) | $\checkmark$ Up | $¥ 0.9$ billion |  |
| (EPS) | $\checkmark$ Up | ¥5.30 |  |
| <Dividend> | $\checkmark 1 \mathrm{H} ¥ 1$ | 4/share, $2 \mathrm{H} ¥$ | share (same as Outlook as of May 2014) |

## 1H FY2014

Non-Operating Income/Expenses, Extraordinary Profit/Loss, Comprehensive Income

|  | $1 H$ <br> FY2013 | $1 H$ <br> FY2014 | Change |
| :--- | ---: | ---: | ---: |
| Non-Operating Income | 1.38 | 1.05 | -0.33 |
| Interest income, dividend income | 0.28 | 0.31 | 0.03 |
| Equity in earnings of affiliates | 0.38 | 0.29 | -0.09 |
| Gain on foreign exchange | 0.23 | 0.13 | -0.10 |
| Others | 0.49 | 0.32 | -0.17 |
| Non-Operating Expenses | 0.84 | 0.83 | -0.01 |
| Interest expense | 0.16 | 0.13 | -0.03 |
| Loss on disposal of fixed assets | 0.15 | 0.17 | 0.02 |
| Others | 0.53 | 0.53 | 0.00 |


| Extraordinary Profit | - | - | - |
| :--- | ---: | ---: | ---: |
| Extraordinary Loss | - | 0.39 | 0.39 |


| Com prehensive Income | 10.00 | 10.19 | 0.19 |
| :--- | ---: | ---: | ---: |
| Net income | 7.96 | 8.85 | 0.89 |
| Minority interests | 0.09 | 0.08 | -0.01 |
| Unrealized gains or losses on investment securities | 1.41 | 0.75 | -0.66 |
| Foreign currency translation adjustments | 0.54 | 0.54 | 0.00 |
| Remeasurements of defined benefit plans | 0.00 | -0.30 | -0.30 |

## 1H FY2014 Cash Flow

(¥billion)

|  | $\begin{gathered} \text { 1H } \\ \text { FY2013 } \end{gathered}$ | $\begin{gathered} \text { 1H } \\ \text { FY2014 } \end{gathered}$ |
| :---: | :---: | :---: |
| CF from operating activities | 22.7 | 22.9 |
| Profit before income tax | 11.1 | 12.3 |
| Depreciation \& amortization | 4.0 | 3.7 |
| Tax | -3.9 | -3.7 |
| Working capital, others | 11.5 | 10.6 |
| CF from investing activities | -7.7 | -2.8 |
| Purchase of PPE | -4.1 | -3.8 |
| Others | -3.6 | 1.0 |
| CF from financing activities | -19.1 | -23.3 |
| Dividends paid | -2.3 | -2.6 |
| Borrowings | -16.7 | -20.7 |
| Share repurchase | 0.0 | 0.0 |
| Others | -0.1 | 0.0 |
| Effect of FX rate changes on cash \& cash equivalents | 0.2 | 0.1 |
| Change in cash \& cash equivalents | -3.9 | -3.1 |
| Cash \& cash equivalents at end of period | 28.0 | 27.6 |

## 1H FY2014 Balance Sheets

(¥billion)

|  | $2013 / 9$ | 2014/3 <br> (A) | $2014 / 9$ <br> (B) | Change <br> (B) - (A) |
| :--- | ---: | ---: | ---: | ---: |
| Current assets | 108.1 | 125.4 | 112.2 | -13.2 |
| Cash | 28.0 | 30.8 | 27.6 | -3.2 |
| Accounts <br> receivable | 42.1 | 54.0 | 42.6 | -11.4 |
| Inventories | 31.5 | 33.2 | 35.3 | 2.1 |
| Others | 6.5 | 7.4 | 6.7 | -0.7 |
| Fixed assets | 79.3 | 82.6 | 84.6 | 2.0 |
| Total PPE | 44.8 | 45.0 | 47.2 | 2.2 |
| Intangible assets | 1.6 | 1.3 | 0.9 | -0.4 |
| Investment <br> securities | 31.1 | 33.6 | 33.2 | -0.4 |
| Others | 1.8 | 2.7 | 3.3 | 0.6 |
| Total assets | 187.4 | 208.0 | 196.8 | -11.2 |


|  | 2013/9 | $\underset{(A)}{2014 / 3}$ | 2014/9 (B) | Change <br> (B) - (A) |
| :---: | :---: | :---: | :---: | :---: |
| Liabilities | 53.1 | 70.2 | 51.2 | -19.0 |
| Accounts payable | 14.4 | 16.1 | 14.9 | -1.2 |
| Borrowings | 21.4 | 36.1 | 15.5 | -20.6 |
| Others | 17.3 | 18.0 | 20.8 | 2.8 |
| Net assets | 134.3 | 137.8 | 145.6 | 7.8 |
| Shareholders' equity | 128.6 | 130.0 | 136.5 | 6.5 |
| Unrealized gains or losses on inv estment securities | 4.9 | 6.1 | 6.9 | 0.8 |
| Foreign currency translation adjustments | -0.3 | 0.0 | 0.5 | 0.5 |
| Minority interests | 1.1 | 1.3 | 1.3 | 0.0 |
| Remeasurements of defined benefit plans | - | 0.4 | 0.4 | 0.0 |
| Total liabilities \& Net assets | 187.4 | 208.0 | 196.8 | -11.2 |
| - Equity Ratio <br> - D/E Ratio (1) | 71.1\% | 65.7\% | $\begin{gathered} \hline 73.3 \% \\ -8.9 \% \end{gathered}$ |  |

- Change in shareholders' equity 6.5
= Net Income 8.9 - Dividend and others 2.4
(1)D/E Ratio $=($ Borrowings - Cash $) /$ Shareholders' equity
(Blank)


## FY2014 Outlook

|  | FY2013 Actual |  |  | FY2014 Outlook as of Nov. 2014 |  |  | Change |  |  | Change (\%) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2H | Total | $1 \mathrm{H}$ <br> Actual | 2H | Total | 1H <br> Actual | 2H | Total | Total |
| Sales | 76.4 | 87.3 | 163.7 | 79.9 | 91.1 | 171.0 | 3.5 | 3.8 | 7.3 | 4\% |
| Operating Profit | 10.6 | 11.6 | 22.2 | 12.5 | 11.6 | 24.1 | 1.9 | 0.0 | 1.9 | 8\% |
| Non-Operating Income/Expenses | 0.5 | 1.0 | 1.5 | 0.2 | 0.5 | 0.7 | -0.3 | -0.5 | -0.8 | -53\% |
| Ordinary Income | 11.1 | 12.6 | 23.7 | 12.7 | 12.1 | Record 24.8 | 1.6 | -0.5 | 1.1 | 5\% |
| Extraordinary Profit/Loss (1) | - | - | - | -0.4 | - | -0.4 | -0.4 | - | -0.4 | - |
| Net Income | 8.0 | 8.7 | 16.7 | 8.9 | 8.9 | Record 17.8 | 0.9 | 0.2 | 1.1 | 7\% |
| EBITDA (2) | 14.6 | 16.2 | 30.8 | 16.2 | 16.5 | 32.7 | 1.6 | 0.3 | 1.9 | 6\% |
| EPS ( $\ddagger$ ) | 48.62 | 53.49 | 102.11 | 55.15 | 55.77 | 110.92 | 6.53 | 2.28 | 8.81 | 9\% |
| Dividend ( $¥ /$ share) | ¥14 | ¥16 | $¥ 30$ | $¥ 14$ | ¥16 | $¥ 30$ | ¥0 | ¥0 | $¥ 0$ |  |
| Total amount of Dividend | 2.3 | 2.6 | 4.9 | 2.2 | 2.6 | 4.8 | -0.1 | 0.0 | -0.1 |  |
| OP Margin | 13.8\% | 13.4\% | 13.6\% | 15.6\% | 12.7\% | 14.1\% | 1.8\% | -0.7\% | 0.5\% |  |
| ROE (3) | - | - | 12.7\% | - | - | 12.4\% |  |  | -0.3\% |  |
| FX Rate ( $\#$ /\$) | 99 | 100 |  | 103 | 103 |  |  |  |  |  |
| Naphtha ( $¥ / \mathrm{kl}$ ) | 64,700 | 69,900 |  | 70,400 | 70,000 |  |  |  |  |  |
| Comprehensive Income | 10.0 | 10.4 | 20.4 | 10.2 |  |  |  |  |  |  |

(1) Product compensation expenses -0.4
(2) EBITDA = Operating Profit + Depreciation
(3) FY2014E excluding effects of FY2014 share repurchase
(¥billion)

| FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1H | 2H | Total | 1H | 2H | Total |
| 77.0 | 92.0 | 169.0 | 79.0 | 91.0 | 170.0 |
| 9.6 | 12.9 | 22.5 | 11.3 | 12.2 | 23.5 |
| 0.0 | 0.5 | 0.5 | -0.1 | 0.6 | 0.5 |
| 9.6 | 13.4 | 23.0 | 11.2 | 12.8 | 24.0 |
| - | - | - | - | - | - |
| 6.9 | 10.0 | 16.9 | 8.0 | 9.5 | 17.5 |
| 13.5 | 17.9 | 31.4 | 15.1 | 17.2 | 32.3 |
| 43.00 | 62.31 | 105.31 | 49.85 | 59.20 | 109.05 |
| ¥14 | ¥16 | ¥ 30 | ¥14 | ¥16 | $¥ 30$ |
| 2.2 | 2.6 | 4.8 | 2.2 | 2.6 | 4.8 |
| 12.5\% | 14.0\% | 13.3\% | 14.3\% | 13.4\% | 13.8\% |
| - | - | 11.9\% | - | - | 12.2\% |
| 105 | 105 |  |  |  |  |
| 71,300 | 71,300 |  |  |  |  |

## 2H FY2014 Outlook

```
<vs. 2H FY2013> (Sales) <Up #3.8 billion (+4.4%) (+) Chemicals, Performance Materials, Agrochemicals, Trading
(OP) Down ¥0.0 billion (-0.7%)
(-) Pharmaceuticals
(+) Chemicals, Performance Materials, Agrochemicals, Trading
(-) Pharmaceuticals
(Non-Operating Income
    and Expenses)
    DDown ¥0.5 billion
    (Ordinary Income
                                Down
                            ¥0.5 billion (-4.0%)
            (Net Income) \Up ¥0.2 billion (+2.3%)
                    (EPS) Up #2.28 (+4.3%)
```

<vs. 2H FY2014 Outlook as of May 2014>

| (Sales) | Down | $¥ 0.9$ billion |
| :---: | :---: | :---: |
| (OP) | -Down | $¥ 1.3$ billion |
| (Ordinary Income) | Down | $¥ 1.3$ billion |
| (Net Income) | Down | $¥ 1.1$ billion |
| (EPS) | -Down | $¥ 6.54$ |

(+) Chemicals, Performance Materials, Agrochemicals, Trading ( - ) Pharmaceuticals
(+) Performance Materials, Agrochemicals
( $\pm$ ) Trading
(-) Chemicals, Pharmaceuticals
<vs. 2H FY2014 Outlook as of July 2014 >
(Sales) Up $¥ 0.1$ billion
(OP) Down $¥ 0.6$ billion
$(+)$ Chemicals, Performance Materials, Agrochemicals, Trading $(-)$ Pharmaceuticals
(+) Performance Materials, Agrochemicals
$( \pm)$ Chemicals, Trading
(-) Pharmaceuticals

## Full Year FY2014 Outlook

```
#7.3 billion (+4.5%) (+) Performance Materials, Agrochemicals, Trading
(-) Chemicals, Pharmaceuticals
(+) Performance Materials, Agrochemicals, Trading
(-) Chemicals, Pharmaceuticals
                            #0.8 billion
¥1.1 billion (+4.5%)
¥0.4 billion
Product compensation expenses ¥0.4 billion
```

(Non-Operating Income
and Expenses)
Down
(Ordinary Income) <Up
(Extraordinary Income) Down
(Net Income) Up $¥ 1.1$ billion (+6.6\%)
$(E P S)>U p \quad ¥ 8.81$ (+8.6\%)
Ordinary Income and Net Income expected to renew the highest results(Ordinary Income FY2007, Net Income FY2013)
<vs. FY2014 Outlook as of May 2014>

| (Sales) $<U p$ | $¥ 2.0$ billion | $(+)$ Performance Materials, Agrochemicals, Trading |
| ---: | :--- | :--- |
|  |  | $(-)$ Chemicals, Pharmaceuticals |

<vs. FY2014 Outlook as of July 2014 >

| (Sales) | $\checkmark$ Up | $¥ 1.0$ billion | (+) Chemicals, Performance Materials, Agrochemicals, Trading $(-)$ Pharmaceuticals |
| :---: | :---: | :---: | :---: |
| (OP) | $\checkmark$ Up | $¥ 0.6$ billion | (+) Chemicals, Performance Materials, Agrochemicals, Trading $(-)$ Pharmaceuticals |
| (Ordinary Income) | $\checkmark$ Up | $¥ 0.8$ billion |  |
| ( Extraordinary Income) | Down | $¥ 0.4$ billion | Product compensation expenses $¥ 0.4$ billion |
| (Net Income) | $\checkmark$ Up | $¥ 0.3$ billion |  |
| (EPS) | $\checkmark$ Up | ¥1.87 |  |
| <Dividend> | $\checkmark 1 \mathrm{H} ¥ 1$ | /share, 2H $\ddagger$ | (same as Outlook as of May 2014) |

## FY2014 Cash Flow Outlook

|  | FY2013 <br> Actual FY2014 <br> Outlook as of <br> November 2014 |  | (¥billion) |
| :---: | :---: | :---: | :---: |
|  |  |  | FY2014 Outlook as of May 2014 |
| CF from operating activities | 23.8 | 22.7 | 20.3 |
| Profit before income tax | 23.7 | 24.4 | 23.0 |
| Depreciation \& amortization | 8.5 | 8.6 | 8.9 |
| Tax | -7.0 | -6.8 | -6.5 |
| Working capital, others | -1.4 | -3.5 | -5.1 |
| CF from investing activities | -13.5 | -8.7 | -8.6 |
| Purchase of PPE | -9.0 | -9.9 | -10.3 |
| Others | -4.5 | 1.2 | 1.7 |
| CF from financing activities | -11.8 | -11.8 | -5.8 |
| Dividends paid | -4.6 | -4.8 | -4.8 |
| Borrowings | -2.1 | -1.0 | -1.0 |
| Share repurchase | -5.0 | -6.0 | 0.0 |
| Others | -0.1 | 0.0 | 0.0 |
| Effect of FX rate changes on cash \& cash equivalents | 0.4 | 0.0 | 0.0 |
| Change in cash \& cash equivalents | -1.1 | 2.2 | 5.9 |
| Cash \& cash equivalents at end of period | 30.8 | 33.0 | 36.7 |

## New Segmentation (From October 1, 2013)

| Former Segmentation |  |  |
| :--- | :--- | :--- |
| Segment | Main Products |  |
| Chem | Fine <br> Chemicals | TEPIC <br> Melamine cyanurate <br> HI-LITE <br> Custom Chemicals |
|  | Basic <br> Chemicals | Melamine <br> Urea, AdBlue <br> Ammonia, Sulfuric acid, Nitric acid <br> High purity chemicals |


| Performance | SUNEVER, BARC, NHC, |
| :--- | :--- |
| Materials | Multi layer process materials <br> Micro lens <br> SNOWTEX, Organo silica sol <br> Alumina sol, SUNCOLLOID <br> CELNAX |


| Agro | Agro | Herbicides <br> Insecticides <br> Fungicide |
| :--- | :--- | :--- |
|  | Active substance of Veterinary medical product |  |


(Blank)

## FY2014 Sales Outlook by Segment(1) (2)

(¥billion)

|  | FY2013 Actual |  |  | FY2014 Outlook as of Nov. 2014 |  |  | Change |  |  | Change (\%) |  |  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2H | Total | $\begin{gathered} \text { 1H } \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{array}{\|c\|} \hline 1 \mathrm{H} \\ \text { Actual } \end{array}$ | 2H | Total | $\begin{gathered} \hline \mathbf{1 H} \\ \text { Actual } \end{gathered}$ | 2H | Total | 1H | 2H | Total | 1H | 2H | Total |
| Chem | 17.9 | 17.6 | 35.5 | 16.7 | 17.9 | 34.6 | -1.2 | 0.3 | -0.9 | -7\% | 2\% | -3\% | 17.2 | 17.8 | 35.0 | 16.7 | 17.8 | 34.5 |
| Fine | 5.3 | 4.6 | 9.9 | 5.3 | 4.9 | 10.2 | 0.0 | 0.3 | 0.3 | 0\% | 7\% | 3\% | 5.2 | 4.9 | 10.1 | 5.2 | 4.9 | 10.1 |
| Basic | 12.6 | 13.0 | 25.6 | 11.4 | 13.0 | 24.4 | -1.2 | 0.0 | -1.2 | -10\% | 0\% | -5\% | 12.0 | 12.9 | 24.9 | 11.5 | 12.9 | 24.4 |
| Performance | 20.6 | 22.2 | 42.8 | 24.2 | 24.1 | 48.3 | 3.6 | 1.9 | 5.5 | 18\% | 8\% | 13\% | 21.7 | 23.1 | 44.8 | 24.0 | 23.1 | 47.1 |
| Agro | 16.0 | 23.1 | 39.1 | 18.5 | 26.8 | 45.3 | 2.5 | 3.7 | 6.2 | 16\% | 16\% | 16\% | 17.2 | 26.3 | 43.5 | 17.6 | 26.3 | 43.9 |
| Pharma | 6.4 | 5.2 | 11.6 | 5.0 | 3.8 | 8.8 | -1.4 | -1.4 | -2.8 | -21\% | -27\% | -24\% | 5.1 | 5.0 | 10.1 | 5.0 | 4.8 | 9.8 |
| Trading | 24.5 | 26.2 | 50.7 | 27.3 | 28.3 | 55.6 | 2.8 | 2.1 | 4.9 | 11\% | 8\% | 10\% | 26.2 | 27.4 | 53.6 | 26.2 | 27.4 | 53.6 |
| Others | 9.7 | 11.7 | 21.4 | 8.5 | 13.0 | 21.5 | -1.2 | 1.3 | 0.1 | -13\% | 11\% | 0\% | 9.9 | 11.7 | 21.6 | 8.8 | 12.7 | 21.5 |
| Adj ustment | -18.7 | -18.7 | -37.4 | -20.3 | -22.8 | -43.1 | -1.6 | -4.1 | -5.7 | 9\% | 21\% | 15\% | -20.3 | -19.3 | -39.6 | -19.3 | -21.1 | -40.4 |
| Total | 76.4 | 87.3 | 163.7 | 79.9 | 91.1 | 171.0 | 3.5 | 3.8 | 7.3 | 5\% | 4\% | 4\% | 77.0 | 92.0 | 169.0 | 79.0 | 91.0 | 170.0 |

(1) Including inter-segment sales/transfers
(2) FY2013 are restated based on new segmentation

## FY2014 OP Outlook by Segment(1)

(¥billion)

|  | FY2013 Actual |  |  | FY2014 Outlook as of Nov. 2014 |  |  | Change |  |  | Change (\%) |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2H | Total | 1H <br> Actual | 2H | Total | $\begin{gathered} \text { 1H } \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{gathered} \text { 1H } \\ \text { Actual } \end{gathered}$ | 2H | Total |
| Chem | 0.8 | 1.1 | 1.9 | 0.4 | 1.2 | 1.6 | -0.4 | 0.1 | -0.3 | -46\% | 5\% | -16\% |
| Performance | 4.4 | 4.4 | 8.8 | 6.7 | 4.6 | 11.3 | 2.3 | 0.2 | 2.5 | 53\% | 4\% | 28\% |
| Agro | 2.4 | 3.8 | 6.2 | 4.0 | 5.1 | 9.1 | 1.6 | 1.3 | 2.9 | 67\% | 34\% | 46\% |
| Pharma | 3.1 | 1.8 | 4.9 | 1.6 | 0.3 | 1.9 | -1.5 | -1.5 | -3.0 | -50\% | -83\% | -62\% |
| Trading | 0.7 | 0.8 | 1.5 | 0.9 | 0.9 | 1.8 | 0.2 | 0.1 | 0.3 | 34\% | 10\% | 21\% |
| Others | 0.2 | 0.6 | 0.8 | -0.1 | 0.6 | 0.5 | -0.3 | 0.0 | -0.3 | -112\% | 2\% | -34\% |
| Adjustment | -1.0 | -0.9 | -1.9 | -1.0 | -1.1 | -2.1 | 0.0 | -0.2 | -0.2 | -2\% | 29\% | 12\% |
| Total | 10.6 | 11.6 | 22.2 | 12.5 | 11.6 | 24.1 | 1.9 | 0.0 | 1.9 | 18\% | -1\% | 8\% |


| FY2013 Outlook as of May 2014 |  |  | FY2013 Outlook as of July 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| 1H | 2H | Total | 1H | 2H | Total |
| 0.7 | 1.4 | 2.1 | 0.3 | 1.2 | 1.5 |
| 4.3 | 4.4 | 8.7 | 6.4 | 4.3 | 10.7 |
| 3.1 | 5.0 | 8.1 | 3.3 | 4.7 | 8.0 |
| 1.7 | 1.8 | 3.5 | 1.5 | 1.6 | 3.1 |
| 0.7 | 0.9 | 1.6 | 0.7 | 0.9 | 1.6 |
| -0.1 | 0.5 | 0.4 | -0.1 | 0.5 | 0.4 |
| -0.8 | -1.1 | -1.9 | -0.8 | -1.0 | -1.8 |
| 9.6 | 12.9 | 22.5 | 11.3 | 12.2 | 23.5 |

(1) FY2013 are restated based on new segmentation

## Chemicals - (A) Flow Chart of Selected Basic and Fine Chemicals Products

- Core products of Basic Chemicals : Ammonia related products and sulfuric acid related products
- FY2013 ammonia domestic production capacity share 11\%, high percentage of self-consumption of ammonia




## Chemicals - (B) 1H FY2014 Sales Distribution



## Main Products

Fine Chemicals

- Basic Chemicals


## TEPIC

Melamine
Environmental related products
High purity sulfuric acid
Urea including AdBlue

## Chemicals - (C) Fine Chemicals Subsegment

|  |  |  |  |  | ales | Y | ange |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Main Products | $\begin{aligned} & \text { FY20 } \\ & \text { as } 0 \end{aligned}$ | 4 Out May 2 |  | FY20 as (P | 4 Ou <br> July <br> Form |  | $\begin{aligned} & \text { FY2 } \\ & \text { as } 0 \end{aligned}$ | 4 Out Nov. | $\begin{aligned} & \text { ook } \\ & 014 \end{aligned}$ |
|  |  | 1H | 2H | Total | 1H | 2H | Total | 1H <br> Actual | 2H | Total |
| Total Subsegment |  | -3\% | +7\% | +2\% | -3\% | +7\% | +2\% | -1\% | +8\% | +3\% |
| TEPIC | Epoxy compound for : <br> (A) electronic materials (solder resist, LED sealant), <br> (B) general applications such as powder coating agent for paint (automobiles, electric appliances) <br> World largest producer | +3\% | +5\% | +4\% | +3\% | +5\% | +4\% | +8\% | +4\% | +6\% |
| $\begin{gathered} \text { Environmental } \\ \text { related } \\ \text { products } \end{gathered}$ | HI-LITE : made from chlorinated isocyanuric acid, used for sterilizing, disinfectant for swimming pool as well as water purification tank | -12\% | +0\% | -7\% | -14\% | +0\% | -8\% | -15\% | +0\% | -9\% |

Two products account for 76\% of total consolidated subsegment sales (FY2013) 1H FY2014 Sales Review

## <vs. 1H FY2013>

$\rightarrow$ TEPIC : Due to stable yen, sales for general applications up, sales for electronic materials up

- Environmental related products : Sluggish domestic and export sales
<vs. 1H FY2014 Outlook as of May 2014>
TEPIC : Sales for general applications above target, sales for electronic materials in line with target
- Environmental related products :
: Domestic sales below target (slightly larger reverse impact by consumer tax increase), export sales above target
<vs. 1H FY2014 Outlook as of July 2014 (Pro Forma)>
$\rightarrow$ TEPIC : Both applications above target
- Environmental related products : Domestic sales below target, export sales above target

2H FY2014 Sales Outlook
<vs. 2H FY2013>

- TEPIC : Sales for electronic materials up
- Environmental related products
: Flat
<vs. 2H FY2014 Outlook as of May 2014 / 2H FY2014 Outlook as of July 2014 (Pro Forma)>
- TEPIC
: Sales for general applications below target
$\checkmark$ Environmental related products : In line with target

Chemicals - (D) Basic Chemicals Subseqment

| Main Products |  | Sales YOY Change |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 (Pro Forma) |  |  | FY2014 Outlook as of Nov. 2014 |  |  |
|  |  | 1H | 2H | Total | 1H | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total |
| Total Subsegment |  | -4\% | -1\% | -3\% | -8\% | -1\% | -5\% | -9\% | -1\% | -5\% |
| Melamine | Mainly used as adhesive agent for particle board, medium density fiberboard, plywood | -7\% | -2\% | -4\% | -14\% | -2\% | -8\% | -13\% | +3\% | -5\% |
| Urea including AdBlue | Urea: mainly used for urea formaldehyde resin, adhesive agent <br> AdBlue: solution of urea in demineralised water for diesel trucks to reduce Nox | +7\% | +10\% | +8\% | +0\% | +10\% | +5\% | -3\% | +8\% | +3\% |
| High purity sulfuric acid | -Used to clean semiconductors <br> Largest in domestic market | +5\% | +17\% | +11\% | -7\% | +17\% | +5\% | -12\% | +3\% | -5\% |

Three products account for 36\% of total consolidated subsegment sales(FY2013)

## 1H FY2014 Sales Review

<vs. 1H FY2013>

- Melamine : Domestic sales down due to weaker housing construction, export down due to continuing weak Asian market

Urea including AdBlue : Urea down, AdBlue up
High purity sulfuric acid : Down due to lower consumption by domestic semiconductors customers
<vs. 1H FY2014 Outlook as of May 2014>
$\rightarrow$ Melamine : Export sales below target due to continuing weak Asian market
-Urea including AdBlue : Below target
High purity sulfuric acid : Below target due to lower consumption by domestic semiconductors customers
<vs. 1H FY2014 Outlook as of July 2014 (Pro Forma)>
Melamine : Export sales above target
-Urea including AdBlue : Below target
High purity sulfuric acid : Below target due to lower consumption by domestic semiconductors customers

## 2H FY2014 Sales Outlook

## <vs. 2H FY2013>

<vs. 2H FY2014 Outlook as of May 2014 I

| 2H FY2014 Outlook as of July 2014 (Pro Forma) > |  |
| :--- | :--- |
| : Melamine | Domestic sales above target, |
| export below target |  |

Urea including AdBlue

Chemicals - (E) Profit Overview
(¥billion)

|  | FY2013 Actual (A) |  |  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 |  |  | FY2014 Outlook(B) as of Nov. 2014 |  |  | Change$(B)-(A)$ |  |  | $\begin{gathered} \text { Change(\%) } \\ \text { (B)-(A) } \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2H | Total | 1H | 2H | Total | 1H | 2H | Total | 1H <br> Actual | 2H | Total | 1H <br> Actual | 2H | Total | $1 \mathrm{H}$ <br> Actual | 2H | Total |
| Sales(1) | 17.9 | 17.6 | 35.5 | 17.2 | 17.8 | 35.0 | 16.7 | 17.8 | 34.5 | 16.7 | 17.9 | 34.6 | -1.2 | 0.3 | -0.9 | -7\% | 2\% | -3\% |
| Fine | 5.3 | 4.6 | 9.9 | 5.2 | 4.9 | 10.1 | 5.2 | 4.9 | 10.1 | 5.3 | 4.9 | 10.2 | 0.0 | 0.3 | 0.3 | 0\% | 7\% | 3\% |
| Basic | 12.6 | 13.0 | 25.6 | 12.0 | 12.9 | 24.9 | 11.5 | 12.9 | 24.4 | 11.4 | 13.0 | 24.4 | -1.2 | 0.0 | -1.2 | -10\% | 0\% | -5\% |
| OP(1) | 0.8 | 1.1 | 1.9 | 0.7 | 1.4 | 2.1 | 0.3 | 1.2 | 1.5 | 0.4 | 1.2 | 1.6 | -0.4 | 0.1 | -0.3 | -46\% | 5\% | -16\% |

(1) FY2013 are restated based on new segmentation

## 1H FY2014 Review

(Fine Chemicals) <vs. 1H FY2013>
TEPIC sales up, environmental related products sales down

- Sales flat, OP flat
(Basic Chemicals)
Sales of melamine, urea including AdBlue, high purity sulfuric acid down
Low margin trading transactions cut
Melamine inventory devaluation losses
Sales down, OP down
(Total Segment)
Sales down $¥ 1.2$ billion, OP down $¥ 0.4$ billion
<vs. 1H FY2014 Outlook as of May 2014 >
(Fine Chemicals)
TEPIC sales above target, environmental related products sales below target
Sales above target, OP in line with target
(Basic Chemicals)
Sales of melamine, urea including AdBlue, high purity sulfuric acid below target
- Melamine inventory devaluation losses
- Sales below target, OP below target
(Total Segment)
- Sales down $¥ 0.5$ bllion, OP down $¥ 0.3$ billion
<vs. 1H FY2014 Outlook as of July 2014 >
(Fine Chemicals)
TEPIC sales above target, environmental related products sales below target $\checkmark$ Sales above target, OP above target
(Basic Chemicals)
- Sales of melamine above target,
urea including AdBlue, high purity sulfuric acid below target
Sales below target, OP in line with target
(Total Segment)
Sales in line with target, OP up $¥ 0.1$ billion


## 2H FY2014 Outlook

(Fine Chemicals)
$\checkmark$ TEPIC, other products sales up, environmental related products sales flat Sales up, OP up
(Basic Chemicals)
Sales of melamine, urea including AdBlue, high purity sulfuric acid up
Low margin trading transactions cut

- Sales flat, OP flat
(Total Segment)
- Sales up $¥ 0.3$ billion, OP up $¥ 0.1$ billion <vs. 2H FY2014 Outlook as of May 2014>
(Fine Chemicals)
- TEPIC, environmental related products sales in line with target, other products sales above target
Sales in line with target, OP below target
(Basic Chemicals)
- Sales of melamine above target, urea including AdBlue below target, high purity sulfuric acid below target
- Sales above target, OP below target
(Total Segment)
- Sales up $¥ 0.1$ bllion, OP down $¥ 0.2$ billion <vs. 2H FY2014 Outlook as of July 2014 >
(Fine Chemicals)
- TEPIC, environmental related products sales in line with target, other products sales above target
$\checkmark$ Sales in line with target, OP in line with target
(Basic Chemicals)
- Sales of melamine above target, urea including AdBlue below target, high purity sulfuric acid below target
Sales above target, OP in line with target
(Total Segment)
$\checkmark$ Sales up $¥ 0.1$ bllion, OP in line with target
(Blank)


## Performance Materials - (A) Display Materials

| Main Products | Sales YOY Change |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 (Pro Forma) |  |  | FY2014 Outlook as of November 2014 |  |  |
|  | 1H | 2 H | Total | 1H | 2 H | Total | 1H Actual | 2H | Total |
| Total SUNEVER | +2\% | +8\% | +5\% | +20\% | +8\% | +14\% | +22\% | +16\% | +19\% |
| Other Display Materials (1) | +2\% | +110\% | +45\% | -51\% | +110\% | +13\% | -58\% | -31\% | -48\% |
| Total Display Materials | +2\% | +10\% | +6\% | +18\% | +10\% | +14\% | +19\% | +15\% | +17\% |

(1) NHC(protective coating for touch panels), 3D TV materials, Elsource (hole injection layer materials for OLED), etc

1H FY 2014 Sales Review
<vs. 1H FY2013> Total Display Materials up 19\%

- IPS/FFS up, VA flat, TN down, 3D TV materials down
- Photo-alignment IPS SUNEVER for smartphone launched
<vs. 1H FY2014 Outlook as of May 2014>
- Total Display Materials above target
- IPSIFFS and VA above target, TN in line with target, 3D TV below target
<vs. 1H FY2014 Outlook as of July 2014 (Pro Forma)>
- Total Display Materials above target
- IPSIFFS, VA, TN above target, 3D TV in line with target


## 2H FY 2014 Sales Outlook

<vs. 2H FY2013> Total Display Materials up 15\%

- IPS/FFS up, VA down, TN down, 3D TV materials down
<vs. 2H FY2014 Outlook as of May 2014 I 2H FY2014 Outlook as of July 2014 (Pro Forma)>
- Total Display Materials above target
$\checkmark$ IPS/FFS and VA above target, TN in line with target, 3D TV materials below target
- FY2012 capex program of NCK (Korean subsidiary) (approval basis)

Display Materials
Semiconductors Materials
:Expansion of SUNEVER production facilities, warehouses, R\&D center
:Expansion of BARC and multi layer process materials production facilities, warehouses

## Performance Materials - (B) Semiconductors Materials


(1) Multi layer process materials, microlens, etc

## 1H FY2014 Sales Review

<vs. 1H FY2013> $\quad$ Total Semiconductors Materials sales up 23\%, BARC up (KrF up, ArF up)
<vs. 1H FY2014 Outlook as of May 2014>

- Total Semiconductors Materials above target, BARC above target (KrF above target, ArF above target)
$\checkmark$ Other Semiconductors Materials (including multi layer process materials) above target
<vs. 1H FY2014 Outlook as of July 2014 (Pro Forma)>
Total Semiconductors Materials below target, BARC below target (KrF below target, ArF below target)
- Other Semiconductors Materials (including multi layer process materials) below target


## 2H FY2014 Sales Outlook

<vs. 2H FY2013>
Total Semiconductors Materials sales up 10\%, BARC up (KrF up, ArF up)
Other Semiconductors Materials (including multi layer process materials) sales up
<vs. 2H FY2014 Outlook as of May 2014 / 2H FY2014 Outlook as of July 2014 (Pro Forma)>

- Total Semiconductors Materials above target, BARC above target (KrF above target, ArF above target)
- Other Semiconductors Materials (including multi layer process materials) above target
$\checkmark 100 \%$ Acquisition of Thin Materials AG (TMAT)


## Full Acquisition Date:

Location:
Purpose of Acquisition: To adopt TMAT's advanced processing and material development technologies

## Performance Materials - (C-1) Inorganic Materials

High performance inorganic colloidal materials SNOWTEX colloidal silica (water dispersed silica sol)

Organo sol
organic solvent dispersed silica sol

## Alumina sol

water dispersed alumina hydrate sol

## SUNCOLLOID

 high-refractive index metal oxide sol


## < Application Examples >

| Polishing |
| :---: |
| silicon wafer, |
| aluminum/glass |
| hard discs |


| -Coating for |
| :--- |
| special steel sheet, |
| plastic optical |
| $\quad$ lenses, |
| metals, plastic films |

-Binding catalyst carrier, ceramics

## Performance Materials - (C-2) SNOWTEX, Organo sol

|  |  |  |  |  | es | Ch | nge (1) |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Main Products | $\begin{aligned} & \text { FY20 } \\ & \text { as } 0 \end{aligned}$ | 4 Out May 2 |  | FY201 as of (P | 4 Out <br> July 2 <br> Form | $\begin{aligned} & \text { ook } \\ & 014 \\ & \text { a) } \end{aligned}$ | $\begin{aligned} & \text { FY20 } \\ & \text { as o } \end{aligned}$ | $\begin{aligned} & 4 \text { Out } \\ & \text { Nov. } 2 \end{aligned}$ | look |
|  |  | 1H | 2H | Total | 1H | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \\ \hline \end{gathered}$ | 2H | Total |
| SNOWTEX | - Mainly Used for : <br> (A) polishing materials (silicon wafer, aluminum and glass hard disk), <br> (B) non-polishing materials ( NOx reduction catalyst, automobile catalyst, special steel sheet) | -1\% | +8\% | +4\% | +2\% | +8\% | +5\% | +3\% | +7\% | +5\% |
| Organo sol | - Used for : hard coating materials, electronic information materials | +1\% | +9\% | +5\% | -7\% | +9\% | +1\% | -10\% | +2\% | -4\% |

## 1H FY2014 Sales Review

<vs. 1H FY2013>
SNOWTEX : Sales for polishing materials up, sales for non-polishing materials down
$\checkmark$ Organo sol : Down due to sluggish demand
<vs. 1H FY2014 Outlook as of May 2014>
SNOWTEX : Sales for polishing materials above target, sales for non-polishing materials below target

- Organo sol : Below target due to sluggish demand
<vs. 1H FY2014 Outlook (Pro Forma) as of July 2014>
SNOWTEX : Sales for polishing materials above target, sales for non-polishing materials below target
- Organo sol : Below target


## 2H FY2014 Sales Outlook

<vs. 2H FY2013>
SNOWTEX : Sales for polishing materials up, sales for non-polishing materials upOrgano sol: Up
<vs. 2H FY2014 Outlook as of May 2014 I 2H FY2014 Outlook (Pro Forma) as of July 2014>

- SNOWTEX : Sales for polishing materials above target, sales for non-polishing materials below target
$\downarrow$ Organo sol : Below target


# Performance Materials - (D) Profit Overview 

(¥billion)

|  | FY2013 Actual(A) |  |  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 |  |  | FY2014 Outlook(B) as of Nov. 2014 |  |  | Change$(B)-(A)$ |  |  | $\begin{gathered} \text { Change(\%) } \\ (B)-(A) \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2H | Total | 1H | 2H | Total | 1H | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total |
| Sales | 20.6 | 22.2 | 42.8 | 21.7 | 23.1 | 44.8 | 24.0 | 23.1 | 47.1 | 24.2 | 24.1 | 48.3 | 3.6 | 1.9 | 5.5 | 18\% | 8\% | 13\% |


| OP | 4.4 | 4.4 | 8.8 | 4.3 | 4.4 | 8.7 | 6.4 | 4.3 | 10.7 | 6.7 | 4.6 | 11.3 | 2.3 | 0.2 | 2.5 | $53 \%$ | $4 \%$ |
| :--- | :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| $28 \%$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

## 1H FY2014 Review <vs. 1H FY2013>

$\checkmark$ SUNEVER sales up

- Total Semiconductors Materials sales up
- Inorganic Materials sales up
$\checkmark$ Sales up $¥ 3$. 6 billion, OP up $¥ 2$.3billion
<vs. 1H FY2014 Outlook as of May 2014>
- Total Display Materials sales above target

Total Semiconductors Materials sales above target

- Inorganic Materials sales in line with target
$\checkmark$ Fixed cost below target
- Sales up 2.5 billion, OP up $¥ 2.4$ billion
<vs. 1H FY2014 Outlook as of July 2014 >
- Total Display Materials sales above target

Total Semiconductors Materials sales below target

- Inorganic Materials sales above target
- Sales up $¥ 0.2$ billion, OP up $¥ 0$.3billion

2H FY2014 Outlook
<vs. 2H FY2013>
Total Display Materials sales up

- Total Semiconductors Materials sales up
- Inorganic Materials sales down
- Sales up $¥ 1.9$ billion, OP up $¥ 0.2$ billion
<vs. 2H FY2014 Outlook as of May 2014>
- Total Display Materials sales above target
- Total Semiconductors Materials sales above target
- Inorganic Materials sales below target
- Fixed cost above target
- Sales up $¥ 1.0$ billion, OP up $¥ 0.2$ billion
<vs. 2H FY2014 Outlook as of July 2014 >
- Total Display Materials sales above target

Total Semiconductors Materials sales above target

- Inorganic Materials sales below target
- Fixed cost above target
- Sales up $¥ 1$. 0 billion, OP up $¥ 0.3$ billion
(Blank)


## Agrochemicals－（A）Sales Distribution（Before Discount）

|  |  | Non－consolidated Sales YOY Change |  |
| :---: | :---: | :---: | :---: |
| Main Products （in order of FY2013 sales amount） |  | $\begin{aligned} & \text { FY2013 } \\ & \text { IFY2012 } \end{aligned}$ | FY2014E IFY2013 （as of November 2014） |
| ROUNDUP | herbicide |  |  |
| SIRIUS | herbicide |  | $\cdots$ |
| PERMIT | herbicide |  |  |
| TARGA | herbicide | ， | ， |
| ALTAR （NC－620） | herbicide |  | ， |
| PULSOR <br> （THIFLUZAMIDE） | fungicide |  |  |
| STARMITE | miticide |  |  |
| LEIMAY | fungicide |  |  |
| SANMITE | insecticide |  |  |


| ＋0～＋5\％ | 7 | ＋10～＋15\％ | フアフ | －0～－5\％ | $\downarrow$ | －10～－15\％ | 4ty |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| ＋5～＋10\％ | 17 | ＋15\％～ | 1アフィ | －5～－10\％ | d） | －15\％～ | WWt |

## Agrochemicals - (B) Overview

- Stable profit center
- High growth expected from ALTAIR (new paddy rice herbicide), ROUNDUP and FLURALANER
- Strengthening product portfolio by: in-house developed products, acquired products, licensed-in products
(launch) (products)
FY2002 ROUNDUP (herbicide, acquired domestic business from Monsanto)
FY2008 LEIMAY (fungicide, in-house)
STARMITE (miticide, in-house)
FY2009 PULSOR (THIFLUZAMIDE) (fungicide, acquired from Dow) PREVATHON (insecticide, licensed from DuPont)
FY2010 AVH (herbicide, licensed from ZEN-NOH, Bayer and Hokko) ROUNDUP AL for general household market, growing steadily
FY2011 ALTAIR(NC-620) (paddy rice herbicide, in-house) launched in Korea
FY2012 ALTAIR(NC-620) (paddy rice herbicide, in-house) launched in Japan
FY2013 Shipment of fluralaner to MSD started in July as scheduled
FY2014 BRAVECTO launched in several countries in EU in April and in the USA in May
FY2014-16 Fruits/vegetables/paddy rice insecticide (licensed-in product),
Fruits/vegetables/tea insecticide (licensed-in product),
Fruits/vegetables fungicide (licensed-in product)
FY2019- Insecticide (in-house)
- Full reconstruction of Biological Research Laboratories FY2010-2015 (FY2010-14 ¥5.2 billion capex)
(Main completed facilities) Fully automated chemical compounds library, weather simulation room, agro research lab.
- Acquired 3\% share of IHARABRÁS (leading agro company in Brazil) in September 2011 to strengthen R\&D and marketing capabilities in the rapidly growing market in Latin America
- Established a subsidiary in China in April 2014 for sales support and technical/marketing services
- Export sales account for $27 \%$ of FY2014 Outlook non-consolidated segment sales
(Asia:32\%, Europe,Africa:50\%, North/Central/South America:18\%)


## Agrochemicals - (C) Fluralaner

-BRAVECTO
*Developed by MSD Animal Health, the global animal health business unit of Merck
*Veterinary medical product (chewable tablets) providing unique immediate and persistent tick and flea killing activity for dogs for 12 weeks, longer than currently available once-monthly commercialized products
*Launched by MSD in Germany, Spain, Italy, France, the Netherlands and the United Kingdom in April 2014, and in the USA in May 2014 (at present, launched in more than 30 countries)
*MSD endeavors to obtain marketing authorization in the other countries including Japan
-Fluralaner
Invented by NCI and supplied to MSD as the active substance of BRAVECTO

## Agrochemicals - (D) Non-Consolidated Segment Sales (Before Discount)

|  | Non-consolidated Sales YOY Change |  |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 (Pro Forma) |  |  | FY2014 Outlook as of November 2014 |  |  |
|  | 1H | 2H | Total | 1H | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total |
| ROUNDUP | +14\% | +13\% | +14\% | +27\% | +13\% | +19\% | +30\% | +13\% | +20\% |
| Except ROUNDUP(1) | +7\% | +8\% | +8\% | +6\% | +8\% | +7\% | +7\% | +12\% | +10\% |
| Total Segment | +9\% | +9\% | +9\% | +11\% | +9\% | +10\% | +13\% | +13\% | +13\% |

(1) Including Fluralaner

|  | Distribution of NCI Non-consolidated Sales |  | NCl's Strategy | Distribution of the Total Domestic Market |
| :---: | :---: | :---: | :---: | :---: |
|  | FY2012 | FY2013 | Strengthening product lines <br> - LEIM AY, STARMITE, PULSOR <br> - New in-house developed products <br> - New licensed-in products <br> - New acquisitions | Oct 2012-Sept 2013 |
| Fungicide + Insecticide | 3\% | 2\% |  | 11\% |
| Insecticide | 18\% | 16\% |  | 30\% |
| Fungicide | 13\% | 11\% |  | 22\% |
| Herbicide | 64\% | 68\% |  | 34\% |
| Plant growth regulator | 1\% | 2\% |  | 2\% |
| Others | 1\% | 1\% | Maintaining strong market positions | 1\% |
| Total (2) | 100\% | 100\% | - ALTAIR, ROUNDUP AL | 100\% |

(2) Excluding Fluralaner

## Agrochemicals - (E) Profit Overview

|  | FY2013 Actual(A) |  |  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 |  |  | $\begin{array}{\|c\|} \hline \text { FY2014 Outlook(B) } \\ \text { as of Nov. } 2014 \\ \hline \end{array}$ |  |  | Change$(B)-(A)$ |  |  | $\begin{aligned} & \text { Change(\%) } \\ & (B)-(A) \end{aligned}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2H | Total | 1H | 2H | Total | 1H | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{gathered} \text { 1H } \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total |
| Sales | 16.0 | 23.1 | 39.1 | 17.2 | 26.3 | 43.5 | 17.6 | 26.3 | 43.9 | 18.5 | 26.8 | 45.3 | 2.5 | 3.7 | 6.2 | 16\% | 16\% | 16\% |


| OP | 2.4 | 3.8 | 6.2 | 3.1 | 5.0 | 8.1 | 3.3 | 4.7 | 8.0 | 4.0 | 5.1 | 9.1 | 1.6 | 1.3 | 2.9 | 67\% | 34\% | 46\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1H FY 2014 Review |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |

- ROUNDUP, PERMIT(export), ALTAIR, fluralaner sales up, SIRIUS, TARGA(export) sales down
- Reverse impact by consumer tax increase effective April1, 2014 (advanced orders in March)
$\checkmark$ Sales up $¥ 2.5$ billion, OP up $¥ 1.6$ billion
<vs. 1H FY2014 Outlook as of May 2014>
- ROUNDUP, PULSOR, fluralaner sales above target, SIRIUS, TARGA(export) sales below target
- Reverse impact by consumer tax increase
- Sales up $¥ 1.3$ billion, OP up $¥ 0.9$ billion
<vs. 1H FY2014 Outlook as of July 2014>
- ROUNDUP, fluralaner sales above target, PERMIT(export) sales below target
$\checkmark$ Sales up $¥ 0.9$ billion, OP up $¥ 0.7$ billion
$\checkmark$ ROUNDUP, TARGA(export), ALTAIR, PULSOR, fluralaner sales up, SIRIUS sales down
- Reverse impact by consumer tax increase
$\checkmark$ R\&D expenses up
$\checkmark$ Sales up $¥ 3.7$ billion, OP up $¥ 1$.3billion
<vs. 2H FY2014 Outlook as of May 2014>
$\checkmark$ PERMIT(export), TARGA(export), ALTAIR, fluralaner sales
above target
$\checkmark$ R\&D expenses above target
- Sales up $¥ 0.5$ billion, OP up $¥ 0.1$ billion
<vs. 2H FY2014 Outlook as of July 2014>
$\checkmark$ PERMIT(export), TARGA(export), ALTAIR, fluralaner sales above target
$\checkmark$ R\&D expenses above target
$\checkmark$ Sales up $¥ 0.5$ billion, OP up $¥ 0.4$ billion
(Blank)


## Pharmaceuticals - (A) NCI Business Model

- Unique ethical pharma business model without sales force


API*: Active Pharmaceutical Ingredient

Pharmaceuticals - (B) LIVALO (Anti-Cholesterol Drug)

|  | FY2012 <br> Actual | FY2013 <br> Actual | FY2014 <br> Outlook as of May 2014 | FY2014 <br> Outlook <br> as of July 2014 (Pro Forma) | FY2014 <br> Outlook <br> as of Nov. 2014 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Domestic End Market Sales (NHI drug price basis, ¥billion) | 51.5 | 52.6 | - | - | - |
| Domestic Market Share (1) | 20\% | 21\% | - | - | - |
| Our Domestic and Export API Sales (¥billion) | 10.4 | 10.2 | 8.2 | 7.9 | 6.8 |

(1) Excluding generic

| Our Domestic and Export API Sales YOY Change |  |  |  |  |  |  |  |  |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| FY2014 Outlook <br> as of May 2014 |  | FY2014 Outlook <br> as of July 2014 <br> (Pro Forma) |  | FY2014 Outlook <br> as of November 2014 |  |  |  |  |
| $1 H$ | $2 H$ | Total | $1 H$ | $2 H$ | Total | $1 H$ <br> Actual | $2 H$ | Total |
| $-28 \%$ | $-9 \%$ | $-19 \%$ | $-29 \%$ | $-15 \%$ | $-23 \%$ | $-29 \%$ | $-38 \%$ | $-33 \%$ |

©Domestic market share 21\% in FY2013
Full reconstruction of Biological Research Laboratories (FY2010-2015)

- January - February 2013, crystalline form patents approved
- August 2013, domestic compound patent expired
-FY2014 NHI drug price cut about 5\%
-Filed complaints against 14 entities which are generic drug marketing authorization holders of LIVALO, seeking injunctive relief to cease and desist from infringing upon the crystalline form patent rights owned by NCI


## Pharmaceuticals - (C) LIVALO World Wide Strategy

| Country/Region | Developing Status | Launch (schedule) | Business Partner |
| :---: | :---: | :---: | :---: |
| Japan | Launched | Sep 2003 | Kowa, Daiichi-Sankyo (1) |
| Korea | Launched | Jul 2005 | JW Pharmaceutical |
| Thailand | Launched | Jan 2008 | Biopharm Chemicals |
| China | Launched | Jul 2009 | Kowa (Shanghai) Pharma |
| USA | Launched | Jun 2010 | Kowa(KPA), Eli Lilly (2) |
| Lebanon | Launched | Mar 2011 | Algorithm |
| Spain | Launched | May 2011 | Recordati, Esteve |
| Portugal | Launched | Jun 2011 | Recordati, Delta |
| Mexico | Launched | Feb 2012 | Eli Lilly |
| Indonesia | Launched | May 2012 | Tanabe Indonesia |
| Taiwan | Launched | Jun 2012 | Taiwan Tanabe |
| Switzerland | Launched | Jan 2013 | Eli Lilly |
| Ukraine | Launched | May 2013 | Recordati |
| Brazil | Launched | Sep 2013 | Eli Lilly |
| France | Approved | 2014 | Recordati |
| Italy | Approved | 2014 | Recordati |

Other approved countries : Australia, Cyprus, Greece, Ireland, Turkey, Venezuela etc.
(1) As of July 2013, Kowa was the sole partner (2) As of July 2013, Kowa (KPA) was the sole partner

## Pharmaceuticals - (D) Pipeline

| Product | Market |  | Developing Status | Licensee | Expected Market Size |
| :---: | :---: | :---: | :---: | :---: | :---: |
| NT-702 | Japan | Intermittent claudication | - Discontinuation of Phase II | - Terminated the license agreement with Taisho <br> - Under consideration regarding seeking new partners | ¥20-30 billion |
|  |  | Asthma |  |  | ¥20 billion |
| NTC-801 | Japan | Arrhythmia | - Discontinuation of clinical development <br> - No further plans for development at this time | - Under discussion regarding termination of the license agreement with Teijin and BMS | 1 million patients (2015) |
|  | World wide (except Japan) |  |  |  | 8.4 million patients (2015) |
| NIP-022 | World wide | Thrombocytopenia | - Completion of Phase I (healthy individuals) <br> - Discontinuation of a clinical trial (cancer patients with CIT *) | -Terminated the license agreement with Ono as of April 30, 2014 <br> - Under consideration regarding seeking new partners | 0.35 million cancer patients with CIT* (2015 in Japan) |

CIT *: chemotherapy induced thrombocytopenia
$\diamond$ Strengthening R\&D activities for innovative medicines by using the strategic chemical library, the state-of-the-art evaluation technology and precise organic synthesis technology

- Focusing on five research fields of the drug discovery (metabolic disease, cardiovascular disease, immunological disease, hematopoiesis and pain)


## Pharmaceuticals - (E) Custom Chemicals

## Sales YOY Change

| FY2013 Actual |  |  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 (Pro Forma) |  |  | FY2014 Outlook as of November 2014 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1H | 2H | Total | 1H | 2H | Total | 1H | 2H | Total | $\mathbf{1 H}$ <br> Actual | 2H | Total |
| -29\% | -52\% | -41\% | +37\% | +55\% | +45\% | +42\% | +55\% | +48\% | +44\% | +45\% | +44\% |

$\bullet$ Custom manufacturing and process researching services for pharmaceutical ingredients and intermediaries from pre-clinical to commercial production stages
$\checkmark$ October 2013, Custom Chemicals shifted from Chemicals Segment to Pharma Segment to seek synergy of the two divisions (organic synthesis technology, R\&D/manufacturing/quality control systems)

- Focusing on obtaining new contracts from FY2015


## 1H FY2014 Sales Review

<vs. 1H FY2013>
$\checkmark$ Up due to a new contract and volume gain on existing contracts
<vs. 1H FY2014 Outlook as of May 2014>

- Above target due to a new contract
<vs. 1H FY2014 Outlook as of July 2014 (Pro Forma)>
- Above target due to a new contract


## 2H FY2014 Sales Outlook

<vs. 2H FY2013>
$\bullet$ Up due to volume gain on existing contracts
<vs. 2H FY2014 Outlook as of May 2014 I 2H FY2014 Outlook as of July 2014 (Pro Forma)>

- Below target due to volume decrease on existing contracts


## Pharmaceuticals - (F) Profit Overview

|  | FY2013 Actual(A) |  |  | FY2014 Outlook as of May 2014 |  |  | FY2014 Outlook as of July 2014 |  |  | $\begin{gathered} \hline \text { FY2014 Outlook(B) } \\ \text { as of Nov. } 2014 \\ \hline \end{gathered}$ |  |  | Change$(B)-(A)$ |  |  | $\begin{gathered} \text { Change(\%) } \\ \text { (B) }-(A) \end{gathered}$ |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1H | 2H | Total | 1H | 2H | Total | 1H | 2H | Total | $\begin{gathered} 1 \mathrm{H} \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{gathered} \text { 1H } \\ \text { Actual } \end{gathered}$ | 2H | Total | $\begin{gathered} \text { 1H } \\ \text { Actual } \end{gathered}$ | 2H | Total |
| Sales (1 | 6.4 | 5.2 | 11.6 | 5.1 | 5.0 | 10.1 | 5.0 | 4.8 | 9.8 | 5.0 | 3.8 | 8.8 | -1.4 | -1.4 | -2.8 | -21\% | -27\% | -24\% |
| OP(1) | 3.1 | 1.8 | 4.9 | 1.7 | 1.8 | 3.5 | 1.5 | 1.6 | 3.1 | 1.6 | 0.3 | 1.9 | -1.5 | -1.5 | -3.0 | -50\% | -83\% | -62\% |

(1) FY2013 are restated based on new segmentation

1H FY 2014 Review
<vs. 1H FY2013>

- Domestic LIVALO sales down
due to generic products launched in December 2013
- FY2014 NHI drug price cut about 5\%
- Export LIVALO sales up mainly in Korea
- Custom Chemicals sales and OP up

Sales down $¥ 1.4$ billion, OP down $¥ 1.5$ billion
<vs. 1H FY2014 Outlook as of May 2014>

- Domestic LIVALO sales below target
reflecting greater-than-expected generic impact
- Export LIVALO above target
- Custom Chemicals sales and OP above target

Sales down $¥ 0.1$ billion, OP down $¥ 0.1$ billion
<vs. 1H FY2014 Outlook as of July 2014>

- Domestic LIVALO sales below target
reflecting greater-than-expected generic impact
- Export LIVALO above target
$\checkmark$ Custom Chemicals sales above target, OP in line with target
- Sales in line with target, OP up $¥ 0.1$ billion


## 2H FY 2014 Outlook <vs. 2H FY2013>

$\checkmark$ Domestic LIVALO sales down, export LIVALO sales up

- Custom Chemicals sales and OP up
- LIVALO USA ANDA related legal cost

Sales down $¥ 1.4$ billion, OP down $¥ 1.5$ billion
<vs. 2H FY2014 Outlook as of May 2014>

- Domestic LIVALO sales below target reflecting greater-than-expected generic impact
$\checkmark$ Export LIVALO above target
Custom Chemicals sales below target, OP in line with target
$\checkmark$ LIVALO USA ANDA related legal cost
Sales down $¥ 1$.2billion, OP down $¥ 1.5$ billion
<vs. 2H FY2014 Outlook as of July 2014>
- Domestic LIVALO sales below target
reflecting greater-than-expected generic impact
Export LIVALO in line with target
- Custom Chemicals sales below target, OP in line with target

LIVALO USA ANDA related legal cost
Sales down $¥ 1.0$ billion, OP down $¥ 1.3$ billion

## Capex/Depreciation/R\&D by Segment

(¥billion)

(1) New segmentation from October 2013 2010-2011 : Former segmentation 2012-2014 : New segmentation
(2) Capex

Actual - Acceptance basis
Outlook - Production commencement basis

| R\&D Personnel (Sept. 2014) -A | 403 |
| :--- | ---: |
| Total Professionals (Sept. 2014) -B | 1,028 |
| A/B | $39 \%$ |

(3) Depreciation Method

SUNEVER, BARC- 4 year declining balance method
※Parent company only ( $50.0 \%$ of initial capex amount in the $1^{\text {st }}$ year)
Other products - 8 year declining balance method ( $25.0 \%$ of initial capex amount in the $1^{\text {st }}$ year)

- New Material Research Laboratory completed in October 2014 (capex $¥ 3.4$ billion)
- Aiming to integrate all resources and activities for new material research, which have been conducted in separate laboratories.


## FY2013 and 2014 Main Capex Items (Approval Basis)

(¥billion)

| FY2013 Actual | FY2014 E |  |  |
| :--- | ---: | :--- | :---: |
| Chemical Research Lab. <br> (Instruments) | 0.8 | Electronic Materials Lab. <br> (Instruments) | 0.9 |
| Electronic Materials Lab. <br> (Instruments) | 0.8 | Chemical Research Lab. <br> (Instruments) | 0.8 |
| Biological Research Lab. | 0.5 | SNOWTEX | 0.7 |
|  |  | NCK Research Lab. <br> (Instruments) | 0.4 |

## Financial Strategy

## (1) Share Repurchases to Enhance ROE

- Started repurchase of shares in 2006
- Repurchased $¥ 30.5$ billion, 26.1 million shares ( $13.9 \%$ of shares issued) in total
- Cancelled all repurchased shares (FY2006-2013)

Record of Share Repurchases FY2006-2013

|  | FY2006 | FY2007 | FY2008 | FY2009 | FY2010 | FY2011 | FY2012 | FY2013 | Total |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: | ---: |
| Shares repurchased (thousand shares) | 3,500 | 3,399 | 7,355 | 0 | 2,167 | 0 | 6,372 | 3,263 | 26,056 |
| Repurchase costs (¥billion) | 4.7 | 5.0 | 8.0 | 0.0 | 2.8 | 0.0 | 5.0 | 5.0 | 30.5 |
| Shares cancelled (thousand shares) | 3,000 | 3,635 | 7,000 | 0 | 3,000 | 0 | 6,000 | 4,000 | 26,635 |
| Shares issued at FY end (million shares) | 185 | 181 | 174 | 174 | 171 | 171 | 165 | 161 |  |
| Treasury share at FY end (thousand shares) | 1,367 | 1,233 | 1,660 | 1,709 | 885 | 886 | 1,258 | 522 |  |
| Dividend (¥billion) | 3.7 | 3.6 | 3.8 | 4.2 | 4.1 | 4.1 | 4.3 | 4.9 |  |
| Dividend (¥IShare) | 20 | 20 | 22 | 24 | 24 | 24 | 26 | 30 |  |
| Total payout ratio |  |  |  |  |  |  |  |  |  |
| (dividend + share repurchases) (\%) | 61 | 56 | 117 | 32 | 53 | 37 | 67 | 59 |  |

- FY2014 share repurchase program
- Total number of shares to be repurchased :3.3 million shares
- Total amount
$: ¥ 6.0$ billion
- Repurchasing period
:From November 6, 2014 to January 30, 2015
(2) Cash Management Policy

Aiming to control cash balance around the level of
$=$ Minimum required level
$+1 / 3$ of annual scheduled long-term borrowings repayment
$+1 / 3$ of short-term borrowings outstanding + Contingent risk reserves
(Blank)

Mid-Term Business Plan Vista 2015 Stage II (FY2013-2015) Announced in May 2013- (A) Financial Targets

|  | ( $¥$ billion) |  |
| :--- | ---: | ---: |
| 1. PL | FY2012 | FY2015 |
| Sales | 153.8 | 180.0 |
| Operating Profit | 19.5 | 26.0 |
| Ordinary Income | 20.5 | 26.5 |
| Net Income | 13.9 | 18.5 |
| EPS( $¥$ ) | 84.00 | 113.00 |


| 2. Segment <br> (Former Segmentation) | (\#billion) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Sales |  | Operating Profit |  |
|  | FY2012 | FY2015 | FY2012 | FY2015 |
| Chemicals and others (1) | 70.4 | 77.5 | 2.1 | 3.6 |
| Performance Materials | 37.4 | 53.8 | 7.2 | 11.3 |
| Agro | 35.4 | 40.8 | 5.0 | 7.6 |
| Pharma | 10.6 | 7.9 | 5.2 | 3.5 |
| Total | 153.8 | 180.0 | 19.5 | 26.0 |

(1) "Chemicals and others" including Chemicals segment, Trading segment, Others segment and Adjustment

# Mid-Term Business Plan Vista 2015 Stage II (FY2013-2015) 

 Announced in May 2013- (B) Financial IndicatorsHighest importance on ROE as well as OP margin
ROE : FY2015 Target 13.4\%
OP margin : FY2015 Target 14.4\%

- Dividend payout ratio above 30\%
- In addition, continue to repurchase shares timely
- Maintain R\&D expenses/sales above 9\%


## Long-term Financial Performance Trend

$\underset{\text { (¥billion) }}{\text { OP }}$

Sales
(¥billion)


## Long Term Financial Performance Trend

(¥billion)

|  | 2003 | 2004 | 2005 | 2006 | 2007 | 2008 | 2009 | 2010 | 2011 | 2012 | 2013 | 2014E |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Sales | 155.9 | 161.4 | 169.1 | 174.4 | 169.2 | 160.2 | 149.0 | 154.2 | 148.6 | 153.8 | 163.7 | 171.0 |
| Operating Profit | 15.7 | 17.3 | 21.7 | 20.8 | 24.8 | 17.4 | 19.2 | 19.8 | 15.5 | 19.5 | 22.2 | 24.1 |
| Ordinary Income | 14.6 | 17.4 | 21.3 | 21.2 | 24.4 | 16.9 | 19.2 | 19.4 | 15.9 | 20.5 | 23.7 | 24.8 |
| Net Income | 8.7 | 11.3 | 13.7 | 14.0 | 15.5 | 10.1 | 12.8 | 13.0 | 11.0 | 13.9 | 16.7 | 17.8 |
| EBITDA | 26.1 | 26.9 | 31.6 | 30.5 | 34.5 | 27.6 | 30.1 | 30.2 | 25.9 | 29.0 | 30.8 | 32.7 |
| OP Margin | 10.0\% | 10.7\% | 12.8\% | 12.0\% | 14.6\% | 10.9\% | 12.8\% | 12.9\% | 10.4\% | 12.7\% | 13.6\% | 14.1\% |
| ROE (1) | 13.4\% | 15.2\% | 16.1\% | 14.7\% | 15.6\% | 10.3\% | 12.6\% | 11.9\% | 9.5\% | 11.4\% | 12.7\% | 12.4\% |
| EPS(\#) | 46.21 | 59.77 | 72.73 | 75.43 | 85.15 | 57.26 | 74.00 | 75.94 | 64.52 | 83.74 | 102.11 | 110.92 |
| Dividend(¥/s hare) | 11 | 11 | 15 | 20 | 20 | 22 | 24 | 24 | 24 | 26 | 30 | 30 |
| Dividend Payout Ratio | 23.8\% | 18.4\% | 20.6\% | 26.5\% | 23.5\% | 38.4\% | 32.4\% | 31.6\% | 37.2\% | 31.0\% | 29.4\% | 27.0\% |
| Share Repurchases | - | - | - | 4.7 | 5.0 | 8.0 | - | 2.8 |  | 5.0 | 5.0 | 6.0 |
| Total Assets | 172.6 | 169.4 | 183.2 | 177.3 | 172.7 | 172.3 | 181.4 | 183.4 | 190.1 | 199.2 | 208.0 |  |
| Net Assets | 69.2 | 78.5 | 92.0 | 98.1 | 100.1 | 95.7 | 106.5 | 112.4 | 119.6 | 126.7 | 137.8 |  |
| Cash | 5.9 | 4.3 | 8.5 | 11.0 | 7.6 | 9.7 | 14.8 | 21.1 | 27.9 | 31.9 | 30.8 | - |
| Liabilities with Interest | 57.4 | 44.6 | 41.5 | 32.4 | 34.4 | 45.5 | 42.1 | 39.9 | 38.9 | 38.1 | 36.1 | - |
| D/E Ratio (2) | 78.0\% | 53.7\% | 38.5\% | 23.2\% | 27.2\% | 37.1\% | 26.0\% | 16.9\% | 9.3\% | 5.0\% | 4.1\% | - |
| Equity Ratio | 40.1\% | 46.4\% | 50.2\% | 55.3\% | 58.0\% | 55.5\% | 58.7\% | 60.7\% | 62.4\% | 63.0\% | 65.7\% | - |
| Capex | 6.6 | 6.6 | 9.2 | 12.1 | 10.9 | 13.9 | 10.1 | 9.6 | 8.3 | 8.1 | 8.8 | 9.8 |
| Depreciation | 10.4 | 9.6 | 9.9 | 9.7 | 9.7 | 10.2 | 11.0 | 10.4 | 10.5 | 9.5 | 8.5 | 8.6 |
| R\&D Expenses | 8.7 | 8.6 | 9.2 | 9.9 | 12.5 | 13.7 | 13.1 | 12.6 | 13.6 | 13.7 | 14.2 | 15.1 |
| R\&D Expenses/Sales | 5.6\% | 5.3\% | 5.4\% | 5.7\% | 7.4\% | 8.6\% | 8.8\% | 8.2\% | 9.2\% | 8.9\% | 8.7\% | 8.8\% |

(1) FY2014E excluding effects of FY2014 share repurchase
(2) D/E ratio $=($ Borrowings - Cash $)$ / Shareholders' equity

## Sales and Operating Profit by Segment (New segmentation)

|  |  | FY2012 | FY2013 | FY2014E |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \mathscr{O} \\ & \stackrel{0}{\otimes} \\ & \text { O } \\ & \text { N } \end{aligned}$ | Chemicals | 34.5 22.4\% | 35.5 21.7\% | $34.6 \quad 20.2 \%$ |
|  | Performance M. | 37.4 24.3\% | 42.8 26.1\% | 48.3 28.2\% |
|  | Agro | 35.4 23.0\% | 39.1 23.9\% | $45.3 \quad 26.5 \%$ |
|  | Pharma | 12.7 8 8.3\% | 11.6 7.1\% | 8.8 5.1\% |
|  | Trading | 46.6 30.3\% | 50.7 31.0\% | 55.6 32.5\% |
|  | Others | 21.2 13.8\% | 21.4 13.1\% | $21.5 \quad 12.6 \%$ |
|  | Adjustment | -34.0-22.1\% | -37.4-22.8\% | -43.1-25.2\% |
|  | Total | 153.8 100\% | 163.7 100\% | $171.0 \quad 100 \%$ |

(¥billion)

| $\begin{aligned} & \text { O } \\ & \text { 0 } \\ & \text { D⿴囗 } \end{aligned}$ | Chemicals | 1.9 | 9.7\% | 1.9 | 8.6\% | 1.6 | 6.6\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Performance M. | 7.2 | 36.9\% | 8.8 | 39.6\% | 11.3 | 46.9\% |
|  | Agro | 5.0 | 25.6\% | 6.2 | 27.9\% | 9.1 | 37.8\% |
|  | Pharma | 5.2 | 26.7\% | 4.9 | 22.1\% | 1.9 | 7.9\% |
|  | Trading | 1. | 7.2\% | 1.5 | 6.8\% | 1.8 | 7.5\% |
|  | Others | 0.7 | 3.6\% | 0.8 | 3.6\% | 0.5 | 2.1\% |
|  | Adjustment | -1.9 | -9.7\% | -1.9 | -8.6\% | -2.1 | -8.7\% |
|  | Total | 19.5 | 100\% | 22.2 | 100\% | 24.1 | 100\% |


|  |  | FY2012 |  | FY2013 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Chemicals | 27.0 | 13.6\% | 25.8 | 12.4\% |
|  | Performance M. | 34.3 | 17.2\% | 38.0 | 18.3\% |
|  | Agro | 46.7 | 23.4\% | 48.6 | 23.4\% |
|  | Pharma | 14.6 | 7.3\% | 12.7 | 6.1\% |
|  | Trading | 17.3 | 8.7\% | 18.1 | 8.7\% |
|  | Others | 9.2 | 4.6\% | 9.1 | 4.4\% |
|  | Common Assets | 50.1 | 25.2\% | 55.7 | 26.8\% |
|  | Total | 199.2 | 100\% | 208.0 | 100\% |


|  | Chemicals | 5.5\% | 5.4\% | 4.6\% |
| :---: | :---: | :---: | :---: | :---: |
|  | Performance M. | 19.3\% | 20.6\% | 23.4\% |
|  | Agro | 14.1\% | 15.9\% | 20.1\% |
|  | Pharma | 40.9\% | 42.2\% | 21.6\% |
|  | Trading | 3.0\% | 3.0\% | 3.2\% |
|  | Others | 3.3\% | 3.7\% | 2.3\% |
|  | Total | 12.7\% | 13.6\% | 14.1\% |


|  | Chemicals | 7.0\% | 7.4\% |
| :---: | :---: | :---: | :---: |
|  | Performance M. | 20.9\% | 23.2\% |
|  | Agro | 10.8\% | 12.8\% |
|  | Pharma | 36.0\% | 38.9\% |
|  | Trading | 7.8\% | 8.3\% |
|  | Others | 7.5\% | 8.3\% |
|  | Total | 9.8\% | 10.7\% |

## Sales and Operating Profit by Segment (Former segmentation)

|  |  | FY2010 | FY2011 | FY2012 |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| $\begin{aligned} & \mathscr{C} \\ & \stackrel{0}{\otimes} \\ & \mathscr{B} \\ & \mathbb{D} \end{aligned}$ | Chemicals | 38.1 24.7\% | 36.9 24.8\% | 36.6 | 23.8\% |
|  | Performance M. | 38.0 24.6\% | 34.0 22.9\% | 37.4 | 24.3\% |
|  | Agro | $34.4 \quad 22.3 \%$ | 33.8 22.7\% | 35.4 | 23.0\% |
|  | Pharma | 9.6 6.2\% | 10.0 6.7\% | 10.6 | 6.9\% |
|  | Trading | 44.1 28.6\% | 44.8 30.1\% | 46.6 | 30.3\% |
|  | Others | $27.0 \quad 17.5 \%$ | 20.0 13.5\% | 21.2 | 13.8\% |
|  | Adjustment | -37.0-24.0\% | -30.9-20.8\% | -34.0 | -22.1\% |
|  | Total | 154.2 100\% | 148.6 100\% | 153.8 | 100\% |


| $\begin{aligned} & \text { O } \\ & \text { 0 } \\ & \text { © } \end{aligned}$ | Chemicals | 2.4 12.1\% |  | 10.3\% | 1.9 | 9.7\% |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Performance M. | 7.9 39.9\% | 4.8 | 31.0\% | 7.2 | 36.9\% |
|  | Agro | 4.8 24.2\% | 4.4 | 28.4\% | 5.0 | 25.6\% |
|  | Pharma | 4.4 22.2\% | 4.6 | 29.7\% | 5.2 | 26.7\% |
|  | Trading | 1.4 7.1\% | 1.3 | 8.4\% | 1.4 | 7.2\% |
|  | Others | $1.0 \quad 5.1 \%$ | 0.3 | 1.9\% | 0.7 | 3.6\% |
|  | Adjustment | -2.1-10.6\% | -1.5 | -9.7\% | -1.9 | -9.7\% |
|  | Total | 19.8 100\% | 15.5 | 100\% | 19.5 | 100\% |


|  | Chemicals | 31.6 | 16.6\% | 30.3 | 15.2\% |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Performance M. | 31.5 | 16.6\% | 34.3 | 17.2\% |
|  | Agro | 44.6 | 23.5\% | 46.7 | 23.4\% |
|  | Pharma | 12.4 | 6.5\% | 11.3 | 5.7\% |
| ¢ | Trading | 16.5 | 8.7\% | 17.3 | 8.7\% |
|  | Others | 9.5 | 5.0\% | 9.2 | 4.6\% |
|  | Common Assets | 44.0 | 23.1\% | 50.1 | 25.2\% |
|  | Total | 190.1 | 100\% | 199.2 | 100\% |


|  | Chemicals | 6.3\% | 4.3\% | 5.2\% |
| :---: | :---: | :---: | :---: | :---: |
|  | Performance M. | 20.8\% | 14.1\% | 19.3\% |
|  | Agro | 14.0\% | 13.0\% | 14.1\% |
|  | Pharma | 45.8\% | 46.0\% | 49.1\% |
|  | Trading | 3.2\% | 2.9\% | 3.0\% |
|  | Others | 3.7\% | 1.5\% | 3.3\% |
|  | Total | 12.9\% | 10.4\% | 12.7\% |


|  | Chemicals | 5.0\% | 6.3\% |
| :---: | :---: | :---: | :---: |
|  | Performance M. | 15.2\% | 20.9\% |
|  | Agro | 9.9\% | 10.8\% |
|  | Pharma | 37.1\% | 46.4\% |
|  | Trading | 7.9\% | 7.8\% |
|  | Others | 3.2\% | 7.5\% |
|  | Total | 8.1\% | 9.8\% |

FY2011- 2Q FY2013 Quarterly Sales by Segment (1)
(Former Segmentation)

|  | FY2011 Actual |  |  |  |  | FY2012 Actual |  |  |  |  | FY2013 Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q |
| Chem | 9.4 | 9.2 | 9.0 | 9.3 | 36.9 | 9.1 | 8.8 | 8.9 | 9.8 | 36.6 | 9.5 | 9.1 |
| Fine | 3.0 | 2.9 | 2.4 | 2.6 | 10.9 | 2.9 | 2.7 | 2.4 | 3.2 | 11.2 | 2.9 | 3.1 |
| Basic | 6.4 | 6.3 | 6.6 | 6.7 | 26.0 | 6.2 | 6.1 | 6.5 | 6.6 | 25.4 | 6.6 | 6.0 |
| Performance Materials | 8.7 | 8.3 | 8.6 | 8.4 | 34.0 | 9.5 | 9.3 | 9.5 | 9.1 | 37.4 | 10.3 | 10.3 |
| Agro | 7.1 | 5.4 | 3.7 | 17.6 | 33.8 | 8.3 | 5.1 | 4.6 | 17.4 | 35.4 | 9.9 | 6.1 |
| Pharma | 2.9 | 2.3 | 2.4 | 2.4 | 10.0 | 3.5 | 1.8 | 3.1 | 2.2 | 10.6 | 2.9 | 2.8 |
| Trading | 11.6 | 10.9 | 10.8 | 11.5 | 44.8 | 11.9 | 10.8 | 12.5 | 11.4 | 46.6 | 12.7 | 11.8 |
| Others | 4.6 | 4.7 | 4.3 | 6.4 | 20.0 | 3.9 | 6.3 | 4.6 | 6.4 | 21.2 | 4.6 | 5.1 |
| Adjustment | -7.7 | -7.6 | -7.3 | -8.3 | -30.9 | -7.8 | -9.4 | -8.6 | -8.2 | -34.0 | -9.7 | -9.0 |
| Total | 36.6 | 33.2 | 31.5 | 47.3 | 148.6 | 38.4 | 32.7 | 34.6 | 48.1 | 153.8 | 40.2 | 36.2 |

(1) Including inter-segment sales/transfers

FY2011- 2Q FY2013 Quarterly OP by Segment
(Former Segmentation)
(¥billion)

|  | FY2011 Actual |  |  |  |  | FY2012 Actual |  |  |  |  | FY2013 Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q |
| Chem | 1.0 | -0.2 | 0.6 | 0.2 | 1.6 | 0.8 | 0.0 | 0.4 | 0.7 | 1.9 | 0.8 | 0.0 |
| Performance Materials | 1.7 | 0.9 | 1.1 | 1.1 | 4.8 | 2.1 | 2.0 | 1.6 | 1.5 | 7.2 | 2.1 | 2.3 |
| Agro | 1.2 | -0.4 | -1.5 | 5.1 | 4.4 | 1.6 | -0.3 | -1.1 | 4.8 | 5.0 | 2.3 | 0.1 |
| Pharma | 1.4 | 1.2 | 1.0 | 1.0 | 4.6 | 1.9 | 0.7 | 1.6 | 1.0 | 5.2 | 1.6 | 1.5 |
| Trading | 0.4 | 0.3 | 0.3 | 0.3 | 1.3 | 0.4 | 0.3 | 0.4 | 0.3 | 1.4 | 0.4 | 0.3 |
| Others | 0.0 | 0.0 | -0.1 | 0.4 | 0.3 | -0.1 | 0.2 | 0.1 | 0.5 | 0.7 | 0.1 | 0.1 |
| Adj ustment | -0.5 | -0.4 | -0.4 | -0.2 | -1.5 | -0.4 | -0.6 | -0.5 | -0.4 | -1.9 | -0.6 | -0.4 |
| Total | 5.2 | 1.4 | 1.0 | 7.9 | 15.5 | 6.3 | 2.3 | 2.5 | 8.4 | 19.5 | 6.7 | 3.9 |
| OP Margin | 14.3\% | 4.0\% | 3.4\% | 16.6\% | 10.4\% | 16.5\% | 6.8\% | 7.5\% | 17.4\% | 12.7\% | 16.7\% | 10.6\% |

## FY2012- 2Q FY2014 Quarterly Sales by Segment (1)

 (New Segmentation)(¥billion)

|  | FY2012 Actual |  |  |  |  | FY2013 Actual |  |  |  |  | FY2014 Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q |
| Chem | 8.6 | 8.3 | 8.7 | 8.9 | 34.5 | 9.3 | 8.6 | 8.8 | 8.8 | 35.5 | 8.5 | 8.2 |
| Fine | 2.4 | 2.2 | 2.2 | 2.3 | 9.1 | 2.7 | 2.6 | 2.3 | 2.3 | 9.9 | 2.7 | 2.6 |
| Basic | 6.2 | 6.1 | 6.5 | 6.6 | 25.4 | 6.6 | 6.0 | 6.5 | 6.5 | 25.6 | 5.8 | 5.6 |
| Performance Materials | 9.5 | 9.3 | 9.5 | 9.1 | 37.4 | 10.3 | 10.3 | 11.1 | 11.1 | 42.8 | 11.8 | 12.4 |
| Agro | 8.3 | 5.1 | 4.6 | 17.4 | 35.4 | 9.9 | 6.1 | 5.5 | 17.6 | 39.1 | 12.3 | 6.2 |
| Pharma | 4.0 | 2.3 | 3.3 | 3.1 | 12.7 | 3.1 | 3.3 | 3.0 | 2.2 | 11.6 | 2.5 | 2.5 |
| Trading | 11.9 | 10.8 | 12.5 | 11.4 | 46.6 | 12.7 | 11.8 | 12.8 | 13.4 | 50.7 | 14.1 | 13.2 |
| Others | 3.9 | 6.3 | 4.6 | 6.4 | 21.2 | 4.6 | 5.1 | 4.9 | 6.8 | 21.4 | 3.8 | 4.7 |
| Adjustment | -7.8 | -9.4 | -8.6 | -8.2 | -34.0 | -9.7 | -9.0 | -8.9 | -9.8 | -37.4 | -10.5 | -9.8 |
| Total | 38.4 | 32.7 | 34.6 | 48.1 | 153.8 | 40.2 | 36.2 | 37.2 | 50.1 | 163.7 | 42.5 | 37.4 |

(1) Including inter-segment sales/transfers

## FY2012- 2Q FY2014 Quarterly OP by Segment

 (New Segmentation)( $¥$ billion)

|  | FY2012 Actual |  |  |  |  | FY2013 Actual |  |  |  |  | FY2014 Actual |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q | 3Q | 4Q | Total | 1Q | 2Q |
| Chem | 0.8 | 0.0 | 0.4 | 0.7 | 1.9 | 1.0 | -0.2 | 0.6 | 0.5 | 1.9 | 1.0 | -0.6 |
| Performance Materials | 2.1 | 2.0 | 1.6 | 1.5 | 7.2 | 2.1 | 2.3 | 2.3 | 2.1 | 8.8 | 3.3 | 3.4 |
| Agro | 1.6 | -0.3 | -1.1 | 4.8 | 5.0 | 2.3 | 0.1 | -0.8 | 4.6 | 6.2 | 4.0 | 0.0 |
| Pharma | 1.9 | 0.7 | 1.6 | 1.0 | 5.2 | 1.4 | 1.7 | 1.4 | 0.4 | 4.9 | 0.8 | 0.8 |
| Trading | 0.4 | 0.3 | 0.4 | 0.3 | 1.4 | 0.4 | 0.3 | 0.4 | 0.4 | 1.5 | 0.5 | 0.4 |
| Others | -0.1 | 0.2 | 0.1 | 0.5 | 0.7 | 0.1 | 0.1 | 0.1 | 0.5 | 0.8 | -0.1 | 0.0 |
| Adjustment | -0.4 | -0.6 | -0.5 | -0.4 | -1.9 | -0.6 | -0.4 | -0.5 | -0.4 | -1.9 | -0.6 | -0.4 |
| Total | 6.3 | 2.3 | 2.5 | 8.4 | 19.5 | 6.7 | 3.9 | 3.5 | 8.1 | 22.2 | 8.9 | 3.6 |
| OP Margin | 16.5\% | 6.8\% | 7.5\% | 17.4\% | 12.7\% | 16.7\% | 10.6\% | 9.3\% | 16.4\% | 13.6\% | 21.0\% | 9.6\% |

## 1H FY2014 Sales by Segment (1) (2)

(¥billion)

|  | 1H FY2013 <br> Actual |  |  | 1H FY2014 Outlook <br> as of May 2014$\|$ | 1H FY2014 Outlook as of July 2014 |  |  | 1H FY2014 <br> Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | Total |  | 1Q | 2Q | Total | 1Q | 2Q | Total |
| Chem | 9.3 | 8.6 | 17.9 | 17.2 | 8.5 | 8.2 | 16.7 | 8.5 | 8.2 | 16.7 |
| Fine | 2.7 | 2.6 | 5.3 | 5.2 | 2.7 | 2.5 | 5.2 | 2.7 | 2.6 | 5.3 |
| Basic | 6.6 | 6.0 | 12.6 | 12.0 | 5.8 | 5.7 | 11.5 | 5.8 | 5.6 | 11.4 |
| Performance Materials | 10.3 | 10.3 | 20.6 | 21.7 | 11.8 | 12.2 | 24.0 | 11.8 | 12.4 | 24.2 |
| Agro | 9.9 | 6.1 | 16.0 | 17.2 | 12.3 | 5.3 | 17.6 | 12.3 | 6.2 | 18.5 |
| Pharma | 3.1 | 3.3 | 6.4 | 5.1 | 2.5 | 2.5 | 5.0 | 2.5 | 2.5 | 5.0 |
| Trading | 12.7 | 11.8 | 24.5 | 26.2 | 14.1 | 12.1 | 26.2 | 14.1 | 13.2 | 27.3 |
| Others | 4.6 | 5.1 | 9.7 | 9.9 | 3.8 | 5.0 | 8.8 | 3.8 | 4.7 | 8.5 |
| Adj ustment | -9.7 | -9.0 | -18.7 | -20.3 | -10.5 | -8.8 | -19.3 | -10.5 | -9.8 | -20.3 |
| Total | 40.2 | 36.2 | 76.4 | 77.0 | 42.5 | 36.5 | 79.0 | 42.5 | 37.4 | 79.9 |

(1) Including inter-segment sales/transfers
(2) FY2013 are restated based on new segmentation

## 1H FY2014 OP by Segment (1)

(¥billion)

|  | 1H FY2013 <br> Actual |  |  | 1H FY2014 Outlook <br> as of May 2014 <br> Total | 1H FY2014 Outlook as of July 2014 |  |  | 1H FY2014 <br> Actual |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 1Q | 2Q | Total |  | 1Q | 2Q | Total | 1Q | 2Q | Total |
| Chem | 1.0 | -0.2 | 0.8 | 0.7 | 1.0 | -0.7 | 0.3 | 1.0 | -0.6 | 0.4 |
| Performance Materials | 2.1 | 2.3 | 4.4 | 4.3 | 3.3 | 3.1 | 6.4 | 3.3 | 3.4 | 6.7 |
| Agro | 2.3 | 0.1 | 2.4 | 3.1 | 4.0 | -0.7 | 3.3 | 4.0 | 0.0 | 4.0 |
| Pharma | 1.4 | 1.7 | 3.1 | 1.7 | 0.8 | 0.7 | 1.5 | 0.8 | 0.8 | 1.6 |
| Trading | 0.4 | 0.3 | 0.7 | 0.7 | 0.5 | 0.2 | 0.7 | 0.5 | 0.4 | 0.9 |
| Others | 0.1 | 0.1 | 0.2 | -0.1 | -0.1 | 0.0 | -0.1 | -0.1 | 0.0 | -0.1 |
| Adjustment | -0.6 | -0.4 | -1.0 | -0.8 | -0.6 | -0.2 | -0.8 | -0.6 | -0.4 | -1.0 |
| Total | 6.7 | 3.9 | 10.6 | 9.6 | 8.9 | 2.4 | 11.3 | 8.9 | 3.6 | 12.5 |

(1) FY2013 are restated based on new segmentation

## Main Products by Segment (New Segmentation)

| Segment | Products | Main Applications |
| :---: | :---: | :---: |
| Chem | Fine Chemicals <br> TEPIC <br> Melamine cyanurate Environmental product | epoxy compound for LED sealants, solder resist, painting flame retardant <br> HI-LITE (chlorinated isocyanuric acid for sterilizing) |
|  | Basic Chemicals <br> Melamine <br> AdBlue <br> Ammonia, Sulfuric acid, Nitric acid High purity chemicals | adhesive agent for plywood solution of urea in demineralised water for diesel trucks to reduce NOX agents used for cleaning semiconductors |
| Performance Materials | Electronic Materials <br> SUNEVER <br> BARC <br> Multi layer process materials NHC <br> OPTIFOCUS <br> ELSOURCE | LCD alignment coating bottom anti-reflective coating for semiconductors multi layer process material for semiconductors (Si-HM/SOC) protective coating for touch panel microlens material for image sensor application hole injection layer materials for OLED |
|  | Inorganic Materials SNOWTEX <br> Organo silica sol Alumina sol SUNCOLLOID CELNAX | water dispersed colloidal silica sol for polishing silicon wafers, special steel sheets, NOx reduction catalyst, electronic printing materials film coating, antistatic interference shielding, electronic printing materials automotive catalyst, electronic printing materials <br> high refractive sol for lens antistatic sol for film |
| Agro | Herbicide <br> TARGA <br> PERMIT <br> SIRIUS, ALTAIR(NC-620) <br> ROUNDUP <br> Insecticide <br> ST ARMITE, SANMITE, MITOKOHNE <br> Fungicide <br> LEIMAY <br> PULSOR, IKARUGA, GREATAM <br> (THIFLUZAMIDE) <br> Animal health products <br> Fluralaner (BRAVECTO) | soybean, rapeseed, sugarbeet corn, sugarcane, rice paddy rice non-selective herbicide for orchard, noncrop land <br> fruits, tea, vegetables <br> potato, grape, turf <br> active substance of BRAVECTO (veterinary medical product for dogs) |
| Pharma | LIVALO Custom Chemicals | Anti-cholesterol drug <br> custom manufacturing and process services for pharmaceutical companies |
| Trading | Nissei Corporation |  |
| Others | Transportation, Landscaping, Engine | ring, Fertilizer |

## Forward Looking Statements

The forward looking statements in this material are based on information available at the time of preparation of the material. Although they reflect our current expectations, these statements are not guarantees of future performance, but include a number of risks and uncertainties. Actual results may largely differ from these statements due to various factors which may be beyond company control.

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