

In the Mid-term Business Plan "Vista2027", we have set "expand market shares and profits of existing businesses" as one of the basic strategies. While keeping a close eye on changes in the environment surrounding our customers and markets, we will promote the expansion of existing products, which are the source of growth, and the steady development of new products.

* Organizational restructuring was implemented in April 2022. Figures for FY2019-2020 are for the former organizational classification; figures for FY2021 and thereafter are after changing the organizational classification.



Chemicals

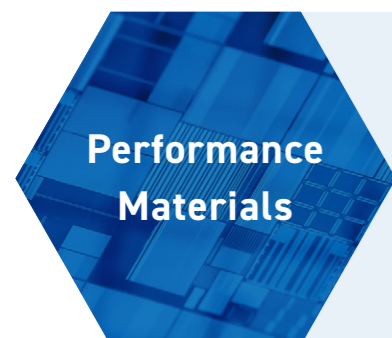
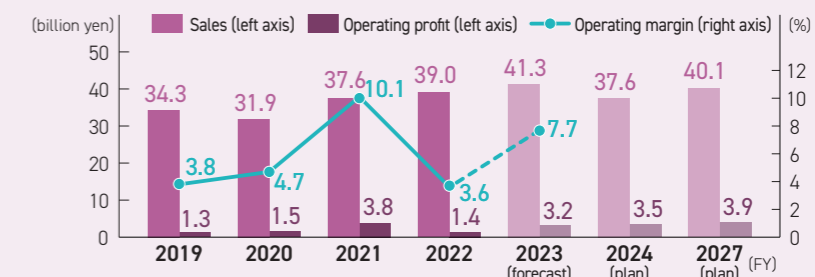
Our Chemicals business started with the manufacture of sulfuric acid and ammonia, which are basic raw materials for fertilizer. In addition to general industrial use, we provide our customers with products and technologies that are used in a wide range of fields, including high-purity chemicals for electronic material applications, high-grade urea solution for removing air pollutants, and isocyanuric acid derivatives for use in water quality improvement applications.

Social Issues and Needs

- Advent of a smart society
- Escalation of global environmental issues
- Emergence of new needs in various fields reflecting social issues

Business Vision

- Product development focused on advanced user requirements
- Provision of products and technologies that contribute to solving social issues



Performance Materials

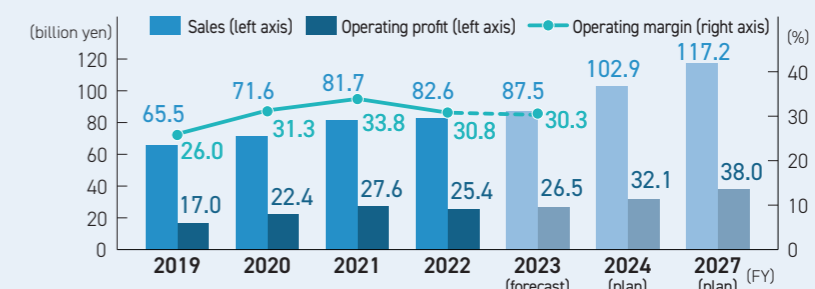
Advancements in semiconductors, sensors, and displays are required to realize a smart society. Performance Materials Division contributes to the realization of a smart society through the expansion of applications for existing products and the development of new products in the three pillars of displays, semiconductors, and inorganic materials.

Social Issues and Needs

- Expansion of IoT and 5G communications, evolution of AI and autonomous driving technology
- Response to carbon neutrality

Business Vision

- Development and provision of key materials that contribute to the realization of a smart society
- Development of new environmental-friendly materials



Agricultural Chemicals

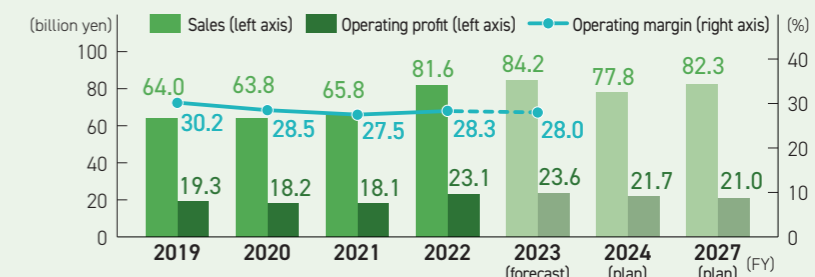
Agricultural Chemicals Division provides customers with agrochemicals, agents for green space management, and veterinary pharmaceuticals based on the idea of a stable food supply for people around the world and agrochemicals that are also friendly to the global environment. As a company that provides products which contribute to a stable food supply, we are promoting various efforts to solve social issues.

Social Issues and Needs

- Stable food supply
- Growing need for low-risk pesticides that reduce residual agrochemicals in harvested crops and reduce environmental burden
- Agricultural sustainability, transition to smart-agriculture

Business Vision

- Provision of chemically synthesized agrochemicals with distinctive features
- Development of biological agrochemicals
- Provision of services for smart agriculture



Healthcare

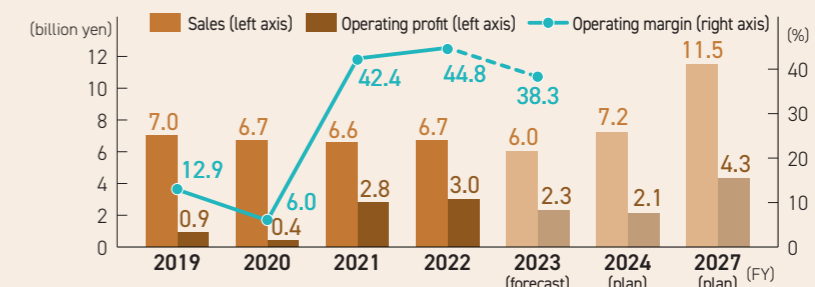
Since entering the pharmaceutical business in 1982, Nissan Chemical has developed and launched various products. With the technology we have cultivated so far, Healthcare Division will provide superior pharmaceuticals and medical materials for the sake of irreplaceable lives and smiles around the world.

Social Issues and Needs

- Growing importance of medical services and pharmaceuticals due to low birthrate and aging population
- Growing awareness of extending healthy life expectancy
- Safer and more effective pharmaceuticals in addition to personalized medicine and preventive medicine

Business Vision

- In addition to the manufacturing of conventional pharmaceuticals, the manufacturing of new products in the broader healthcare area, including medical materials
- Contribution to solving health issues by addressing unmet medical needs



Planning and Development Division

The mission of the Planning and Development Division is to create new materials and new businesses that will become future pillars in the fields of Information & Communication, Environment & Energy, and Life Science. As a future-creating company, we will challenge the unlimited possibilities of chemistry and strive to create high value-added products that meet the "trust" of our customers.

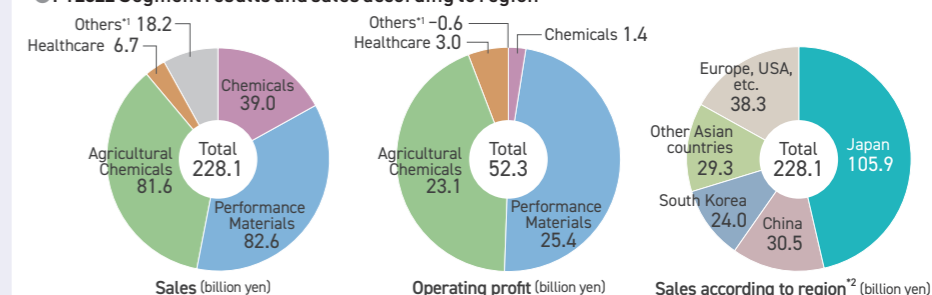
Social Issues and Needs

- Solving social issues that arise toward a sustainable society, such as climate change issues, global environmental conservation, low birthrate and aging population, and transformation to a smart society, etc.

Business Vision

- Building new businesses that contribute to solving social issues
- Co-creation of new materials that meet market and customer needs and promotion of real demand for them by deepening core technologies, introducing new technologies, and integrating them

● FY2022 Segment results and sales according to region



^{*1} Others: trading, others, and adjustment
^{*2} Since figures are rounded off to the nearest unit, discrepancies may exist between total and sum of itemized amounts.