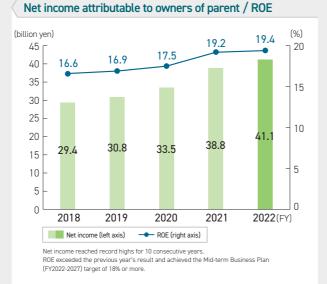
Financial and Non-Financial Highlights

Operating profit / Sales / Operating margin (billion yen) 250 г 7 25 22.9 20.3 18.7 18.1 200 150 100 52.3 51.0 42.5 38.6 50 **-37.1** 2018 2019 2020 2021 2022 (FY) Operating profit (left axis) Sales (left axis) — Operating margin (right axis) Operating profit reached record highs for nine consecutive years. Operating margin achieved the Mid-term Business Plan (FY2022-2027) target of 20% or more. * Including effects of changes in accounting policies from FY2021



7 60

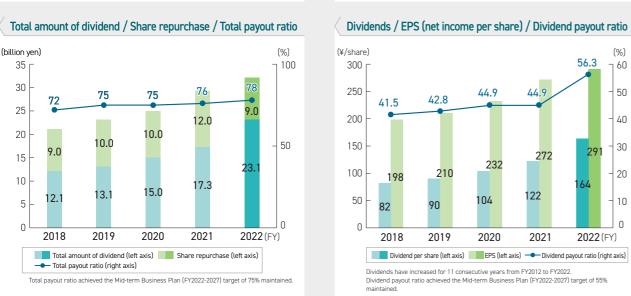
40

20

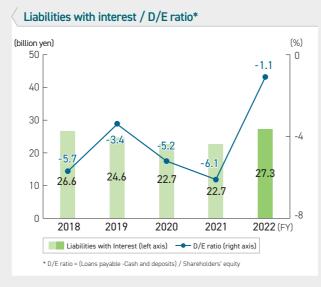
2022 (FY)

122

2021



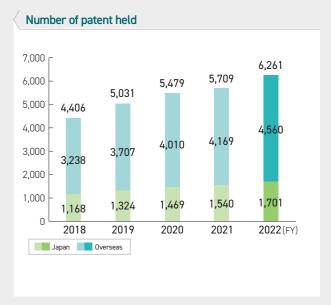




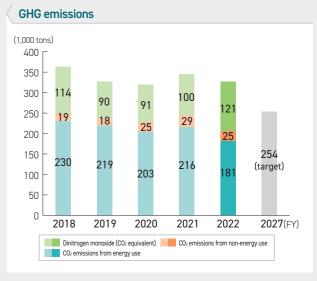












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