# Materiality

Our group has identified the materiality needed to realize the corporate vision in 2030 as "A corporate group which provides new values for helping to enrich people's lives by integrating internal and external

knowledge with facing globally-changing society", and "A group of first-class pioneers who blaze a way to the future with enthusiasm by trusts they have built and skills they have cultivated".

### Materiality Identification Process

### Gain Understanding About Social Issues and Social Changes

#### Social Issues and Social Changes

Advanced climate change

Increase of requests for

safety in the work

environment

Labor shortage

Global crisis

- Environmental
   Social
   Economic
- Worsening health issues
  - Intensification of inter-corporate competitions
- Exacerbation of the food issues Diversification of risk factors consideration of health and
  - Increase of requests for CSR
  - considerations in the supply chain Increase of interest in corporate
- Advent of a smart society governance reform Changes in lifestyle
  - Increase of requests for information disclosure
- Based on our group's long- and mid-term business plans, we clarified more than 500 keywords for social issues and social changes, referring to SDGs and ESGrelated metrics and guidelines.

#### **Keyword Collection**

Keywords related to social issues and social changes were classified by theme and collected to form 29 materiality factors.

#### Management of Impact on Our Group

In regards to the 29 materiality factors, we considered and analyzed the social issues and social changes that are expected from now to 2030 and then made arrangements to manage the impact on the Group.

### Importance Evaluation

We conducted an evaluation regarding the importance of materiality factors from two perspectives, that of our company and that of our stakeholders, based on the Group impact.

#### Opinion Exchange with Experts

We exchanged opinions about materiality factors with experts that possess a high degree of knowledge in various fields and also took the opinions of stakeholders into account.

Opinions from experts are found on our website. https://www.nissanchem.co.jp/eng/csr\_info/management/materiality.html

#### Materiality Matrix Formulation

After numerous in-house discussions, we formulated a materiality matrix based on the opinions of stakeholders.

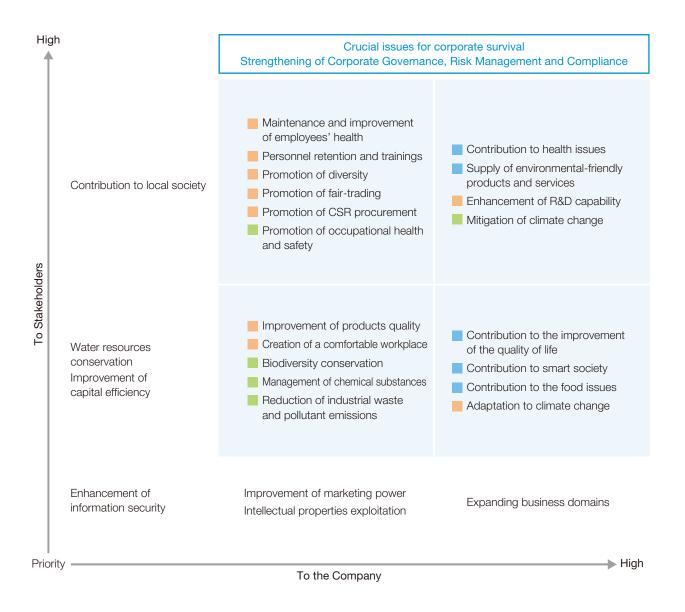
### Materiality Identification (through resolution at the Board of Directors meeting)

Total of 19 materiality factors were identified after discussions held at the CSR Committee based on the materiality matrix. The results of the meeting were then resolved at the Board of Directors meeting.

Corporate Data

## **Materiality Matrix**

	Provision of new value for helping to enrich people's lives	We aim to provide new value for helping to enrich people's lives through four businesses based on five core technologies.
	Strengthening of Nissan Group's business base	We aim to strengthen our business base to improve our ability to respond to increasingly diverse and sophisticated marketing needs.
	Continuous improvement of responsible care activities	We aim to enhance the maintenance of environment, health, and safety through the operation of the Nissan Chemical Responsible Care Management System.



# Materiality and KPI

Materiality	Factor	Our Initiative
Provision of new value for helping to enrich people's lives	Contribution to health issues	Creation of pharmaceuticals that meet medical needs and biomedical materials that contribute to advanced medical care
	Supply of environmental-friendly products and services	Sale of high-grade urea solution for exhaust gas purification of diesel vehicles and development of energy harvesting materials that contribute to the utilization of unused energy
A AM	Contribution to the improvement of the quality of life	Research and supply of veterinary pharmaceuticals for companion animals and sales of disinfectants for drinking-water
	Contribution to smart society	Development of sensor materials required for IoT and wiring materials that contribute to higher capacities and speeds of data communications
	Contribution to the food issues	Supply of agrochemicals to increase crop yields and conserve agricultural labor, and the expansion of veterinary pharmaceuticals to livestock
Strengthening of Nissan Group's	Enhancement of R&D capability	Deepening core technologies, promotion of open innovation, and introduction of new technologies such as Al
business base	Improvement of products quality	Continuous improvement of management systems and operations based on quality policy
	Maintenance and improvement of employees' health	Review of health promotion measures by the health promotion committee and mental health checkups
	Creation of a comfortable workplace	Promotion of work-life balance, measures against harassment, and support for childcare and family care
	Personnel retention and trainings	Provision of educations and capability trainings, and introduction of overseas study program
	Promotion of diversity	Promotion of active participation of women, hiring foreign students and people with disabilities
	Promotion of fair-trading	Implementation of internal training on the "Act against Delay in Payment of Subcontract Proceeds, etc. to Subcontractors" and the insider trading regulations
ALL ALL	Promotion of CSR procurement	Conduct of assessment and audits of suppliers on CSR
	Adaptation to climate change	Formulation of BCPs to prepare for the plants' inability to operate due to natural disasters
Continuous improvement of	Mitigation of climate change	Energy saving through equipment improvement and fuel conversion that leads to GHG emissions reduction
responsible care activities	Promotion of occupational health and safety	Establishment of an occupational safety management system and execution of capital investment in safety
	Biodiversity conservation	Operation of Bio-Park and support for the NPO "Kurohama-numa Shuhen no Shizen wo Taisetsu ni Suru Kai"
	Management of chemical substances	Minimization of negative impacts on human health and the environment throughout the life cycle of chemical products
	Reduction of industrial waste and pollutant emissions	Reduction of the amount of waste for final disposal volume by reusing and recycling waste and changing intermediate process methods

Our Future-Creating Story
Foundation for Future Creation Corporate Data

FY2021 Target	FY2020 Result	Relation with SDGs
License out candidates of drug agents	Started investigator-initiated clinical trial of anti-arrhythmic agent Established basic technology for nucleic acid drug discovery	
Launch of new medical materials	Keio University acquired approval for a clinical study of severe heart failure using cell clumps formed in prevelex®-coated containers	2 ZERO HUNGER 3 GOODHEALTH AND WELL-BEING
 Launch of new environmental-friendly products	Organic thin film solar battery materials: Promoted overseas development Secondary battery materials: Focused on the development of next-generation battery materials ORGABEADS <sup>®</sup> : Promoted development as a substitute for micro plastic beads	6 CLEANWATER 7 AFORDABLE AND CLEANWATER 7 AFORDABLE AND 7 AFORDABLE
 Number of people positively impacted by the sales of disinfectants for drinking water: 2.5 million per year	1.1 million per year	9 NOUSTRY NIVOVIDAN AND REASTRUCTURE 11 SUSTAINABLE CITIES
Expanded adoption of sensors and semiconductor packaging materials/Adoption and launch of materials for optical communications	Lens materials for CMOS: Sales continued to strongly increase Semiconductor packaging materials: Continued creating a lineup of new materials offered along with our existing materials Optical interconnect materials: Final evaluation underway for adoption	
 Achieving 10% higher sales of agrochemicals than in FY2018	9.8% higher than FY2018	
Reaching 1,350 patent applications in three years by FY2021	Cumulative number of patent applications since FY2019: 841 (FY2020: 415 patent applications)	<b>5</b> GENDER <b>7</b> AFFORDABLE AND CLEANENERGY
 Achieving 80% outsourcer audit rate in three years by FY2021	49%	<b>Ş</b> 🔅
 Consecutively acquiring White 500 certification	Acquired White 500 certification for five consecutive years from FY2016	8 DECENT WORK AND ECONOMIC GROWTH
Achieving ratio of taking annual leave of 80% or higher	71.0%	10 REDUCED 11 SUSTAINABLE CITIES
Achieving 10% more job training time per employee than in FY2017	11 hours of training: All online, training enhanced through content revisions (11 hours in FY2017)	
 Achieving proportion of females among employees in the regular position of 10%	10.2%	12 RESPONSIBLE CONSUMPTION AND PRODUCTION
Holding consultation meetings with Legal Office throughout the Group by FY2021	62%	10 PEACE JUSTICE 17 PARTNERSHIPS
 Achieving CSR questionnaire survey coverage of 90% (in terms of monetary amount)	84.3%	16 PEACE JUSTICE AND STRONG INSTITUTIONS INSTITUTIONS
Formulating BCP where products account for 50% of ordinary income	Formulated BCP where products account for 76% of ordinary income	
 GHG emissions: Reducing by 20% from FY2013 level Energy consumption rate: Improving by 20% from FY2013 level	GHG emissions: Reduced by 31% from FY2013 level Energy consumption rate: Improved by 24% from FY2013 level	8 DECENT WORK AND 12 RESPONSIBLE CONSUMPTION
Achieving zero accident requiring staff time off from work	One accident occurred requiring staff time off from work	
Achieving 100% initiative for prefectures in which our Head Office, plants, and laboratories are located	83%	13 CLIMATE 14 BELOW WATER
 Creating safety summaries of chemical substances of products that account for 90% of our total production	87%	15 UFFE DIVISION
99.5% or more recycling rate Achieving 75% reduction of exhaust gas (SOx + NOx) emissions compared to FY2013	Recycling rate: 97.3% Exhaust gas (SOx+NOx) emissions: Reduced by 66% from FY2013 level	